Comptroller of Public Accounts Summary of Recommendations - House

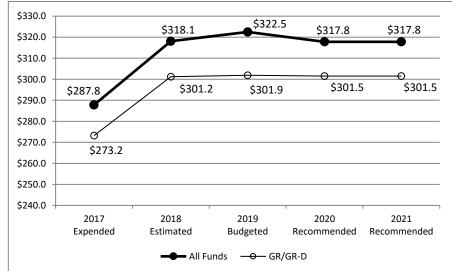
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The Honorable Glenn Hegar, Comptroller of Public Accounts Lena Conklin, LBB Analyst

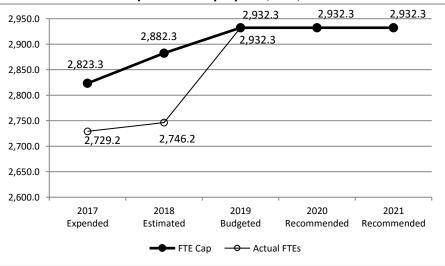
Method of Financing	2018-19 Base	2020-21 Recommended	Biennial Change (\$)	Biennial Change (%)
General Revenue Funds	\$603,085,004	\$603,085,004	\$0	0.0%
GR Dedicated Funds	\$17,000	\$O	(\$17,000)	(100.0%)
Total GR-Related Funds	\$603,102,004	\$603,085,004	(\$17,000)	(0.0%)
Federal Funds	\$O	\$O	\$0	0.0%
Other	\$37,516,084	\$32,507,400	(\$5,008,684)	(13.4%)
All Funds	\$640,618,088	\$635,592,404	(\$5,025,684)	(0.8%)

	FY 2019	FY 2021	Biennial	Percent
	Budgeted	Recommended	Change	Change
FTEs	2,932.3	2,932.3	0.0	0.0%

Historical Funding Levels (Millions)



Historical Full-Time-Equivalent Employees (FTEs)



The bill pattern for this agency (2020-21 Recommended) represents an estimated 100% of the agency's estimated total available funds for the 2020-21 biennium.

1

Section 1

Comptroller of Public Accounts Summary of Funding Changes and Recommendations - House

	Funding Changes and Recommendations for the 2020-21 Biennium compared to the 2018-19 Base Spending Level (in millions)	General Revenue	GR-Dedicated	Federal Funds	Other Funds	All Funds	Strategy in Appendix A		
0	OTHER Funding Changes and Recommendations (these issues are not addressed in Section 3 but details are provided in Appendix A):								
B)	Decreases in forfeiture and seizure receipts from criminal investigations.	\$0.0	\$0.0	\$0.0	(\$1.3)	(\$1.3)	A.1.1		
C)	Decreases in SmartBuy Fees and Interagency Contracts for the Centralized Accounting and Payroll/Personnel System.	\$0.0	\$0.0	\$0.0	(\$3.8)	(\$3.8)	B.1.2		
D)	Increases in receipts from the Safekeeping Trust Company for administrative services (Appropriated Receipts) and data consortium fees from agencies (Interagency Contracts).	\$0.0	\$0.0	\$0.0	\$0.1	\$0.1	All strategies except B.1.2 and B.4.1		
Т	TOTAL OTHER Funding Changes and Recommendations (in millions) \$0.0 \$0.0 \$0.0 (\$5.0) (\$5.0) As Listed								
	OTHER Funding Increases	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	As Listed		
	OTHER Funding Decreases	\$0.0	\$0.0	\$0.0	(\$5.0)	(\$5.0)	As Listed		

NOTE: Totals may not sum due to rounding.

Comptroller of Public Accounts Selected Fiscal and Policy Issues - House

Centralized Accounting and Payroll/Personnel System (CAPPS). Recommendations provide a total of \$96.8 million in All Funds for ongoing support of the statewide version of CAPPS. The funding level reflects a decrease of \$3.8 million primarily from balances of SmartBuy fees (\$3.6 million) and interagency contract funds (\$0.3 million) carried forward and budgeted for the 2018-19 biennium, offset by an increase in interagency contract funds for PeopleSoft license maintenance (\$0.1 million). Figure 2 provides a summary of CAPPS funding sources and estimated expenditures and recommended funding levels for fiscal year 2016 through fiscal year 2021.

Figure 2. CAPPS Funding for the Comptroller of Public Accounts

	2016	2017	2018	2019	2020	2021	Biennial
	Expended	Expended	Estimated	Budgeted	Introduced Bill	Introduced Bill	Change
General Revenue	\$35,977,341	\$32,310,136	\$34,343,406	\$33,816,990	\$34,084,025	\$34,084,025	\$7,654
SmartBuy Fees (Appropriated Receipts)	\$4,252,343	\$10,286,098	\$12,139,359	\$15,458,296	\$12,000,000	\$12,000,000	(\$3,597,655)
Interagency Contracts	\$6,801,012	\$2,133,003	\$2,574,869	\$2,262,903	\$2,330,790	\$2,330,790	(\$176,192)
Total	\$47,030,696	\$44,729,237	\$49,057,634	\$51,538,189	\$48,414,815	\$48,414,815	(\$3,766,193)

Agency Deployments onto CAPPS: The Comptroller largely began the process of migrating agencies onto the statewide version of CAPPS in the 2016-17 biennium. According to the Comptroller's most recent schedule, the migration of agencies onto CAPPS is anticipated to occur through fiscal year 2023. According to the agency's *Report to the 86th Legislature: CAPPS – ERP in Texas*, after the 2020-21 biennium, 74 percent of state full-time employees will be administered through CAPPS and 94 percent of state spending will flow through CAPPS, excluding institutions of higher education. An agency's migration or deployment onto CAPPS HR/Payroll tower and Financials tower is typically done separately and in different years. While agencies deploying onto the statewide version of CAPPS do not pay direct costs to the Comptroller, they may incur internal costs associated with the deployment process and migration onto a new accounting and payroll system. Costs may include, but are not limited to:

- Addition of temporary staff to backfill permanent staff serving as subject matter experts during the transition process;
- IT programming services to modify agency systems which would interface with CAPPS;
- Costs to migrate or maintain legacy data; and
- Travel and training-related costs.

Figure 3 summarizes the deployment funding provided to agencies in the 2016-17 and 2018-19 biennia and agencies' exceptional item requests for the 2020-21 biennium. Funding for these requests is not included in the recommendations.

Section 3

Figure 3. Summary of Deployment Appropriations and Requests

	Number of Agencies	GR-Related Total	All Funds Total	Notes
2016-17 Appropriations	11	\$46,127,360	\$46,127,360	Figures include increased funding to the Comptroller for ongoing support and agency migrations (\$39,417,670).
2018-19 Appropriations	16	\$9,818,026	\$17,621,208	Funding includes \$7,697,029 in All Funds to upgrade the Department of Transportation hub system.
2020-21 Exceptional Item Requests	17	\$27,192,281	\$28,433,075	Request includes \$8,535,451 in All Funds to upgrade the Health and Human Services Commission hub system.

Source: Legislative Budget Board

Appendix G, beginning on page 20, provides a listing by article of agencies that as of 9/1/2019 are expected to have deployed CAPPS, agencies that are anticipated to deploy CAPPS during the 2020-21 biennium, and those agencies that are anticipated to deploy after the 2020-21 biennium.

Appendix H, beginning on page 23, provides a listing of 2020-21 exceptional item request made by agencies related to CAPPS. Unless otherwise noted, the requests are related to deployment support.

Article IX Provision: Recommendations include a new provision in Article IX, Section 9.10, Centralized Accounting and Payroll/Personnel System Deployments, which identifies agencies scheduled for deployment during the 2020-21 biennium and requires those agencies to coordinate with the Comptroller for that purpose. Also, while exceptional item requests are not included in recommendations for the affected agencies for CAPPS deployment, the provision would limit transferability of CAPPS funding for those agencies to other purposes. The Workforce Commission would be excluded from this limitation since the agency is anticipated to deploy a hub HR/Payroll system and because funding for this deployment is within the agency's existing resources, rather than an increase in the agency's funding. Any increased funding for CAPPS deployment would be identified in the affected agencies' capital budget riders.

Funding for CAPPS Hub Systems: Recommendations for the Comptroller do not include costs to maintain and support agency-customized versions of CAPPS used by a limited number of agencies. Agencies which maintain a customized version of either one or both CAPPS HR/Payroll and Financials systems are referred to as hub agencies. Hub agencies are responsible for implementation and maintenance of these systems which are housed and operated separate from the central, statewide version of CAPPS. Hub agencies include:

- Health and Human Services Commission for all Article II agencies,
- Texas Education Agency (Financials hub only),
- Department of Housing and Community Affairs (Financials hub only),
- Department of Transportation, and
- Workforce Commission.
- 2. **Reporting of Utilization of Historically Underutilized Businesses (HUBs).** Pursuant to Section 2161.127, Government Code, each state agency and institution of higher education (IHE) must include as part of its Legislative Appropriations Request (LAR) a report detailing the extent to which the agency or IHE has made "good faith" efforts to comply with both HUB-related general law and rules adopted by the Comptroller of Public Accounts. The LBB has subsequently gathered information related to agency HUB activity and created a report with HUB utilization data by agency for fiscal years 2016 and 2017 (see pages 28-47 of this packet). Figure 1 provides a high-level summary of overall statewide HUB expenditures based on information reported by the Comptroller's office in their Annual HUB Reports.

Figure 1. Summary of Agencies' and Institutions' of Higher Education HUB Expenditures, as a Percentage of Total Reported Procurement Expenditures

	FY 2013		FY 2014		FY 2015		FY 2016		FY 2017		FY 2018	
	HUB	%										
	Expenditures	HUB										
Heavy												
Construction	\$219,557,561	4.9%	\$292,675,953	5.5%	\$266,333,119	5.0%	\$289,396,651	4.6%	\$364,471,113	5.3%	\$387,871,467	6.3%
Building												
Construction	\$368,775,749	24.4%	\$379,848,183	22.1%	\$275,454,333	16.2%	\$311,113,532	17.9%	\$384,135,898	18.8%	\$449,573,277	16.8%
Special Trade	\$163,815,154	32.0%	\$151,713,022	27.2%	\$162,962,501	25.2%	\$185,921,732	27.8%	\$177,389,708	22.9%	\$200,301,273	26.2%
Professional												
Services	\$135,408,748	20.2%	\$89,955,391	13.3%	\$215,269,331	29.7%	\$187,152,552	22.6%	\$264,879,500	25.9%	\$369,619,518	33.3%
Other Services	\$599,178,112	17.2%	\$635,102,741	16.3%	\$606,572,260	14.5%	\$616,189,903	13.5%	\$652,071,559	14.2%	\$655,069,017	13.6%
Commodities	\$476,865,213	12.0%	\$511,567,677	12.1%	\$502,959,164	11.4%	\$545,742,299	11.6%	\$583,804,174	11.8%	\$619,872,640	12.4%
Overall	\$1,963,600,537	13.4%	\$2,060,862,967	12.6%	\$2,029,550,708	12.0%	\$2,135,516,669	11.3%	\$2,426,751,952	12.0%	\$2,682,307,192	13.1%

Source: Comptroller of Public Accounts

Recommendations maintain Article IX, Sec. 7.08, Reporting of Historically Underutilized Business (HUB) Key Measures, which indicates that this report is available on the LBB website and provides the web address to the report.

3. Efforts to Generate General Revenue above the 2018-19 Biennial Revenue Estimate.

- Tax Amnesty: Article IX, Sec. 17.11, Tax Amnesty, of the 2018-19 GAA directs the Comptroller to establish a tax amnesty program for a limited duration to encourage voluntary remission of delinquent taxes owed by waiving penalties and or interest. The provision supports \$27,730,000 in General Revenue appropriations and \$18,333,000 in appropriations from the Property Tax Relief Fund and was estimated to generate at least \$46,063,000 over the January 2017 Biennial Revenue Estimate. The program ran from May 1, 2018 through June 29, 2018 during which time the Comptroller received approximately 4,300 claims and waived \$10 million in penalties and interest otherwise due. The program generated \$51.1 million in state revenue and \$12.4 million in local revenue for a total of \$63.5 million. Of the state revenue generated \$46 million was deposited to General Revenue, and \$48.4 million (94.7 percent) came from 3 sources:
 - Sales Tax: \$40 million,
 - \circ $\;$ Natural Gas Production: \$5.3 million, and
 - Franchise Tax: \$3.0 million.
- Accelerated Sale of Unclaimed Securities: Article IX, Section 17.12, Accelerated Sale of Unclaimed Securities, indicates that \$500 million in General Revenue appropriations are supported by the Comptroller accelerating the sale of unclaimed securities to generate at least \$500 million above the January 2017 Biennial Revenue Estimate. The Comptroller's office has indicated that \$375 million in unclaimed securities was sold in the spring and summer FY 2017 and another \$126 million is estimated to be sold in the spring of FY 2019 to generate enough revenue pursuant to this provision.

These provisions are not continued in the 2020-21 recommendations.

Comptroller of Public Accounts Contracting Highlights

As of 8/31/2018, the Comptroller of Public Accounts had 223 active procurement contracts valued at \$296.9 million and none of these are revenue generating contracts.

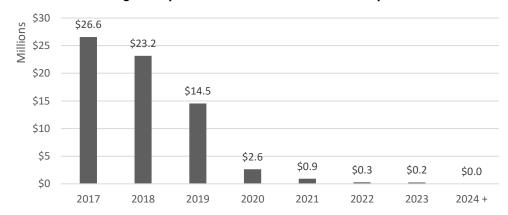
Summary of Contracts Awarded in Fiscal Years 2017-2018 and Reported to LBB Contracts Database¹

(Dollar values rounded to the nearest tenth of a million)

	Number	Total	Value	Average	Value	% of total
Procurement Contracts	236	\$	68.3	\$	0.3	100%
Award Method						
Total Competitive Contracts	208	\$	60.1	\$	0.3	87.9%
Total Non-Competitive	28	\$	8.2	\$	0.3	12.1%
Emergency	0	\$	-	\$	-	0.0%
Sole Source	10	\$	1.0	\$	0.1	1.4%
Interagency Agreement	18	\$	7.2	\$	0.4	10.6%
Procurement Category						
Information Technology	149	\$	45.0	\$	0.3	65.9%
Professional Services	4	\$	5.3	\$	1.3	7.8%
Goods	8	\$	1.1	\$	0.1	1.7%
Other Services	59	\$	15.4	\$	0.3	22.6%
Lease/Rental	13	\$	1.1	\$	0.1	1.7%
Consulting	3	\$	0.3	\$	0.1	0.4%
Revenue Generating Contracts	0	\$	-	\$	-	100%
Competitive	0	\$	-	\$	-	0.0%
Non-competitive	0	\$	-	\$	-	0.0%



Funds Obligated by Contracts Awarded in FY 17-18 By Fiscal Year



¹These figures reflect the total value of reported contracts awarded in Fiscal Years 2017-2018 and reported to the LBB contracts database. Values can include planned expenditures for subsequent years and represent the amounts contracted which may include funds from sources other than appropriated or General Revenue Funds.

Comptroller of Public Accounts Contracting Highlights

			0 0	0				
(Dollar values rounded to the nearest tenth of a million)								
Largest Active Contracts from Previous Fiscal Years	Award Method	Тс	otal Value	% Change*	Award Date	Length	Renewals	Vendor
1 CAPPS Managed Services	Competitive	\$	74.1	71.6%	12/31/14	5 years	0	Accenture LLP
2 CAPPS Functional Staff Services	Competitive	\$	6.6	3.5%	09/11/15	4 years	0	Neos Consulting Group LLC
3 CAPPS Functional Staff Services	Competitive	\$	4.9	0.0%	09/04/15	4 years	0	Resource Integrators LLC
4 CAPPS Functional Staff Services	Competitive	\$	3.3	0.0%	09/09/15	4 years	0	Allied Consultants Inc.
5 ECMS Modernization	Competitive	\$	3.2	0.9%	07/25/14	5 years	2	Databank IMX LLC
Largest Competitive Contracts Awarded in FY 17-18								
1 Unclaimed Property Audit Services	Competitive	\$	4.3	66%	09/08/16	3 years	1	Verus Analytics LCC
2 IBM MLC Software 2Q	Competitive	\$	3.0	0%	08/31/17	6 months	0	International Business Machines Con
3 SAP Business Objects Lic/Mnt	Competitive	\$	1.0	0%	09/14/16	3 years	0	Carahsoft Technology Corp
4 Investment Consulting Services	Competitive	\$	0.9	0%	09/15/16	4 years	0	Aon Hewitt Investment
5 Disaster Recovery Mtn Svcs 2Q	Competitive	\$	0.9	0%	07/27/17	1 years	0	Sungard Availability Services LF
Largest Non-Competitive Contracts Awarded in FY 17-18								
1 Endangered Species Research - Freshwater Mussel	Interagency	\$	2.2	152.9%	11/17/16	4 years	1	Texas State University
2 Endangered Species Research - Evaluation	Interagency	\$	1.5	59.7%	11/10/16	4 years	2	Texas State University
3 Endangered Species Research - Spot-Tailed Earless Lizard	Interagency	\$	1.1	136.8%	05/11/17	3 years	0	The University of Texas at Austin
4 Assistance and Outreach services to Texas Cities	Interagency	\$	0.4	91.9%	12/08/16	1 year	1	Houston Advanced Research Cent
5 Internet Database Subscription	Sole Source	\$	0.2	0.0%	12/08/16	1 year	1	Gartner Group

*Note: The percent change is the difference in contract value between initial the award amount and the current contract value. This calculation includes contract amendments and renewals.

Comptroller of Public Accounts Quality Assurance Team Highlights

Of CPA's six major information resource projects monitored by the Quality Assurance Team, one is over schedule and one is over budget and schedule. Details on these projects are listed below; information on four projects that are within budget and on schedule is in the agency appendix.

Summary of Total Costs (in millions) and Time Frames reported to the Quality Assurance Team*



*Note: These figures reflect all project costs (Capital and Informational) and timelines from self-reported monitoring reports that are sent to the Quality Assurance Team (QAT) for review. QAT includes representatives from the Comptroller of Public Accounts, Department of Information Resources, Legislative Budget Board and the State Auditor's Office (Advisory Only).

Comptroller of Public Accounts Quality Assurance Team Highlights

Significant Project Highlights	QAT Budget Highlights (in m	illions)			
 Unclaimed Property System This project was authorized in FY 2016 as a little more than a two year project and was appropriated \$4.1 million for project development (General Revenue). 	Project Name	2018-19 Base	2020-21 Requested	2020-21 Recommended	
Texas requires institutions, businesses and governmental entities to report to the state any personal property that has been abandoned or unclaimed for up to five years, depending on the property in question. Texas has \$4 billion in unclaimed property from forgotten bank accounts, uncashed checks, security deposits and utility refunds.	 Unclaimed Property System Web Application Modernization and 	\$0.0	\$0.0	\$0.0	
The Comptroller of Public Accounts (CPA) replaced the Unclaimed Property System (UPS) with a Commercial off-the-shelf (COTS) based solution. The UPS project was completed 18% over schedule. The delay was due to issues during User Acceptance Testing.	Optimization	\$4.0	\$0.0	\$0.0	
	Total	\$4.0	\$0.0	\$0.0	
2 Web Application Modernization and Optimization (WAMO) This project was approved in FY 2018 as a 26 month project, and the agency allocated \$4.0 million for project development out or its \$21.2 million appropriations for Daily Operations (General Revenue).	f				
The CPA's overall goal of this effort is to simplify the architecture of current online systems by streamlining and reducing overhead support of the agency's web-based environment. The WAMO Project is a multi-year roll-out to replace older web portal applications.	* Note: Requested amounts for funding requested by the age		all baseline and	exceptional item	
The initial estimated project cost was \$5,495,083 and the initial planned project start and finish dates were May 1, 2018, and	* Note: For the WAMO proie	ct. the agency may	utilize 2018-19	or 2020-21	

The initial estimated project cost was \$5,495,083 and the initial planned project start and finish dates were May 1, 2018, and November 15, 2019, respectively. In June 2018, CPA extended the completion date to October 2020 due to more vendor responses than initially expected and subsequently extended vendor evaluation activities. In August 2018, CPA revised the project cost to \$15.0 million which is based upon the results from vendor responses.

The WAMO project is 36% over schedule due to longer than planned purchasing and contracting activities. The project budget has increased by more than 173% due to the agency's estimates being lower than vendors responses to the agency's request for offers. CPA is currently in negotiations with the second choice vendor to provide the solution.

* Note: For the WAMO project, the agency may utilize 2018-19 or 2020-21 funding for the continuation of the project.

Comptroller of Public Accounts Rider Highlights - House

Modification of Existing Riders

- 2. Capital Budget. Revise rider to reflect funding recommendations for Daily Operations (\$11,745,335 in each fiscal year) and the Centralized Accounting and Payroll/Personnel System (\$48,414,815 in each fiscal year) and delete the line item for Desktop, Laptop and Tablet Purchases and Leases.
- 8. Appropriation of Unclaimed Property Handling Fees. Revise rider to limit appropriation of unclaimed property handling fees to an amount not to exceed the 2018-19 funding level of \$1,000,000 in each fiscal year. The fees are included in the agency's General Revenue appropriation.
- 13. Appropriation of Liquidity Fees. Revise rider to limit appropriation of liquidity fees to an amount not to exceed the 2018-19 funding level of \$125,000 in each fiscal year. The fees are included in the agency's General Revenue appropriation.
- 14. Informational Listing: Enterprise Resource Planning Software Licensing Payments. Revise estimated payments to the Comptroller from six agencies for PeopleSoft licensing maintenance.
- 15. Statewide Procurement Fees. Revise amounts identified for the Statewide Procurement division's Appropriated Receipts and Interagency Contracts to reflect amount included in funding recommendations.
- 18. Contract Advisory Team Notification to Legislative Budget Board. Modify the due dates for submission of Contract Advisory Team (CAT) documents to the LBB from the tenth calendar day to the tenth business day to provide consistency in the time for the CAT to respond.

Deleted Riders

- 18. Collection of Certain Sexually Oriented Business Fees. Delete rider to align with recommendations to eliminate funding out of the General Revenue-Dedicated Sexual Assault Program Account No. 5010, as requested by the agency. The agency uses General Revenue appropriations to enforce collection of revenues to this account.
- 19. Contingency for Senate Bill 669. Delete contingency rider for Senate Bill 669, Eighty-fifth Legislature, Regular Session. The bill did not pass.
- 21. Increase Tax Compliance and State Revenue. Delete rider identifying additional appropriations in the 2018-19 biennium for the purpose of increasing tax compliance and state revenue.

Article IX

9.10 **Centralized Accounting and Payroll/Personnel System Deployments.** Add a new provision which identifies agencies scheduled for deployment during the 2020-21 biennium and which requires those agencies to coordinate with the Comptroller for that purpose. The provision would also limit transferability of CAPPS funding for the agencies identified in the provision for other purposes. The Workforce Commission would be excluded from this limitation due to their use of existing resources for deployment of a hub HR/Payroll system.

Comptroller of Public Accounts Appendices - House

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* Appendix is not included - no significant information to report

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Comptroller of Public Accounts Funding Changes and Recommendations - House, by Strategy -- ALL FUNDS

Strategy/Goal	2018-19 Base	2020-21 Recommended	Biennial Change	% Change Comments	
ONGOING AUDIT ACTIVITIES A.1.1	\$202,670,084	\$205,219,230	\$2,549,146	1.3% Recommendations reflect an increase of \$3.8 million in General Rev reallocated from other strategies offset by a reduction of \$1.3 milli Funds, primarily from forfeitures and seizures resulting from criminal	on in Other
TAX LAWS COMPLIANCE A.2.1	\$85,740,768	\$87,751,146	\$2,010,378	2.3% Recommendations reflect a reallocation of \$2.0 million in General R other strategies. Additionally, recommendations remove funding out Revenue-Dedicated Sexual Assault Program Account 5010 (\$17,00 by the agency for collection of certain sexually oriented business fe uses General Revenue appropriations to enforce collection of revenu account.	of the General 0) as requested es. The agency
TAXPAYER INFORMATION A.3.1	\$36,313,61 <i>7</i>	\$36,511,108	\$197,491	0.5% Recommendations reflect a reallocation of \$0.2 million in General R other strategies.	evenue from
TAX HEARINGS A.4.1	\$20,943,252	\$20,957,700	\$14,448	0.1%	
Total, Goal A, COMPLIANCE WITH TAX LAWS	\$345,667,721	\$350,439,184	\$4,771,463	1.4%	
ACCOUNTING/REPORTING B.1.1	\$56,643,553	\$57,183,986	\$540,433	1.0% Recommendations reflect a reallocation of \$0.5 million in General R other strategies.	evenue from
CAPPS IMPLEMENTATION B.1.2	\$100,595,823	\$96,829,630	(\$3,766,193)	 (3.7%) Recommendations reflect decreases of \$3.6 million in Appropriated SmartBuy Fees and \$0.3 million in Interagency Contract funds from Human Services Commission for CAPPS maintenance carried forward 19 biennium. The decrease is offset by an increase of \$0.1 million in Contract funds from agencies for PeopleSoft license maintenance. 	the Health and d to the 2018-
PROPERTY TAX PROGRAM B.2.1	\$26,632,275	\$22,913,192	(\$3,719,083)	(14.0%) Recommendations reflect decreases in General Revenue of \$3.7 mil to other strategies.	lion reallocated
TREASURY OPERATIONS B.3.1	\$10,881,357	\$10,906,998	\$25,641	0.2%	
PROCUREMENT AND SUPPORT SERVICES B.4.1	\$12,658,100	\$12,846,306	\$188,206	1.5% Recommendations reflect an increase of \$0.2 million in General Rev reallocated from other strategies.	enue

Comptroller of Public Accounts Funding Changes and Recommendations - House, by Strategy -- ALL FUNDS

Strategy/Goal Total, Goal B, MANAGE FISCAL AFFAIRS	2018-19 Base \$207,411,108	2020-21 Recommended \$200,680,112	Biennial Change (\$6,730,996)	% Change (3.2%)	Comments
REVENUE & TAX PROCESSING C.1.1	\$87,539,259	\$84,473,108	(\$3,066,151)		mmendations reflect a decrease in General Revenue of \$3.1 million ocated to other strategies.
Total, Goal C, MANAGE STATE REVENUE	\$87,539,259	\$84,473,108	(\$3,066,151)	(3.5%)	
Grand Total, All Strategies	\$640,618,088	\$635,592,404	(\$5,025,684)	(0.8%)	

Full-Time-Equivalent Positions	Expended 2017	Estimated 2018	Budgeted 2019	Recommended 2020	Recommended 2021
Сар	2,823.3	2,882.3	2,932.3	2,932.3	2,932.3
Actual/Budgeted	2,729.2	2,746.2	2,932.3	NA	NA
Schedule of Exempt Positions (Cap)					
Comptroller of Public Accounts, Group 6	\$153,750	\$153,750	\$153,750	\$153,750	\$153,750

Notes:

a) Fiscal years 2017 and 2018 respectively reflect actual and estimated FTE figures which are lower than the cap due to staff vacancies and turnover.

b) The State Auditor's Office Report, *Executive Compensation at State Agencies* (Report 18-705, August 2018), does not indicate market average salaries for elected officials. The salary for the Comptroller of Public Accounts is a public policy decision that is not tied directly to the market average for similar professional positions. The agency is not requesting any changes to its exempt position.

Appendix E

Comptroller of Public Accounts Summary of Ten Percent Biennial Base Reduction Options Recommendations - House

			Biennia	Reduction Amo	ounts				
Priority	ltem	Description/Impact	GR & GR-D	All Funds	FTEs	Potential Revenue Loss	Reduction as % of Program GR/GR-D Total	Program GR/GR-D Total	Included in Introduced Bill?
1)	Other Operating Expenses	Reduction in operating expenses, the majority of which would be in the Information Technology area and include a loss of contract programmers. According to the agency, the reduction would cause a delay or cancellation of technology projects focused on improving the reliability and efficiency of Comptroller managed technology solutions and greatly increase the probability of critical system failures. Agency also indicates that previous investments in new technologies would be lost without the ability to maintain and expand programs and the agency would be unable to make technology improvements, which focus on tax, revenue processing and statewide financial systems to ensure all money owed to the state is processed timely.	\$11,342,914	\$11,342,914	0.0	\$0	4%	\$309,790,240	No
2)	Salaries and Related Expenses	Reduction in staffing by 139 FTEs. According to the agency, a loss of 51 FTEs in Enforcement would impact delinquent tax collections and result in the loss of over \$235.6 million in potential tax revenue over the biennium. The time required to close a delinquent account would increase by 13 days; the time available for collection efforts would be reduced and the number of cases closed per collector would decrease by 37. A reduction of 15 FTEs in Tax Policy would affect the agency's ability to provide accurate and timely tax information to taxpayers, legislators and state agencies. A reduction of 11 FTEs in Property Tax would impede the agency's ability to conduct the mandated school district Property Value Study (PVS) and a loss of staff would reduce the number of properties included in the PVS from 115,000 to approximately 95,000, which could lead to less accurate value findings. A loss of 5 FTEs in Treasury Operations would result in delays in processing state funds and impact investment income earnings, including lost interest. A loss of 23 staff in Fiscal Management could compromise the timeliness and accuracy of the Comprehensive Annual Financial Report and the Annual Cash Report and impact support of the state's financial systems, while a loss of 9 FTEs in Statewide Procurement could hinder the state's contracting oversight.	\$18,812,186	\$18,812,186	139.0	\$235,600,000	8%	\$249,070,436	No

Comptroller of Public Accounts Summary of Ten Percent Biennial Base Reduction Options Recommendations - House

			Biennia	Reduction Amo	ounts				
Priority	ltem	Description/Impact	GR & GR-D	All Funds	FTEs	Potential Revenue Loss	Reduction as % of Program GR/GR-D Total	Program GR/GR-D Total	Included in Introduced Bill?
3)	Other Operating Expenses	Reduction in operating expenses, the majority of which would be in the Information Technology area and impact audit activities. According to the agency, the loss of contract programmers would force the delay or cancellation of projects focused on improving the reliability and efficiency of Comptroller managed technology solutions and greatly increase the probability of critical system failures. Agency also indicates that previous investments in new technologies would be lost without the ability to maintain and expand programs, and the agency would be unable to make technology improvements that focus on data mining and other database improvements that impact auditing and assessing taxes. In the Revenue Administration area, services from temporary agencies needed during quarterly and annual sales tax peaks, as well as the annual franchise tax peak, would be significantly reduced.	\$7,669,236	\$7,669,236	0.0	\$0	3%	\$289,692,338	No
4)	Salaries and Related Expenses	Reductions in staffing through attrition by 155 FTEs. According to the agency, a loss of 86 FTEs in the Audit area would reduce audit completions by 4,650 audits and result in an estimated \$329.3 million loss in projected tax revenue over the 2020- 21 biennium. Audit coverage would drop from approximately 0.60 percent to 0.55 percent and lead to decreased levels of voluntary taxpayer compliance. A reduction in staff would also impact the agency's ability to carry out current and future legislative mandates. A loss of 46 FTEs in the Revenue Administration area would impede the timely processing of all tax payments within three days of receipt (as required by statute), resulting in a loss of interest to the state. The time required to generate taxpayer refunds would increase from 9 to 14 days, resulting in an increase in credit interest paid by the state. In addition, the time it takes to return allocations to local jurisdictions would increase from 20-21 days to 27-28 days in order to reflect the additional two weeks required to process all sales tax return data and money for each monthly allocation.	\$22,485,864	\$22,485,864	155.0	\$329,336,886	8%	\$289,692,338	No

TOTAL, 10% Reduction Options

\$60,310,200 \$60,310,200 294.0 \$564,936,886

Appendix E

Comptroller of Public Accounts (CPA) Quality Assurance Team (QAT) Highlights

Project Name	Proje	ect Cost	Expenditures to Date	% Complete	Timeline in Months	Project Status
Centralized Accounting Payroll and Personnel System (CAPPS) Human Resources/Payroll - Agency Deployment FY19	\$	17.5	\$ 2.	4 26.0%	12	This project pertains to the deployment of CAPPS Human Resources/Payroll at the following 19 agencies in FY 2019: the Securites Board, Texas Emergency Services Retirement System, Public Finance Authority, Bond Review Board, Texas Ethics Commission, Office of Publice Insurance Counsel, Health Professions Council, Commission on Jail Standards, Texas Commission on Fire Protection, Board of Plumbing Examiners, Office of Public Utility Counsel, Commission on State Emergency Communications, Board of Professional Geoscientists, Texas Medical Board, Texas State Board of Dental Examiners, Optometry Board, Department of Agriculture, Board of Veterniary Medical Examiners and Comptroller - Treasury Safekeeping Trust Company.
Centralized Accounting Payroll and Personnel System (CAPPS) Financials - Agency Deployment FY18	\$	15.7	\$ 13.	3 100.0%	13	This project pertains to the deployment of CAPPS Financials at the following agencies in FY 2018: the Department of Public Safety, State Preservation Board, Texas Board of Nursing, Historical Commission, Racing Commission, Teacher Retirement System, Texas School for the Deaf, Board of Pharmacy, and State Soil and Water Conservation Board. CPA began the CAPPS Financials – Agency Deployment FY18 Project in FY 2018. The initial estimated project cost was \$15.7 million. The initial planned project start and finish dates were September 1, 2017, and October 31, 2018, respectively. Thus far, the project is successful in terms of budget and duration.

CPA has six projects subject to QAT oversight. The four projects below are within budget and on schedule as reported to the Quality Assurance Team*

Comptroller of Public Accounts (CPA) Quality Assurance Team (QAT) Highlights

Project Name	Projec	t Cost	Expend to D		% Complete	Timeline in Months	Project Status
Centralized Accounting Payroll and Personnel System (CAPPS) Human Resources/Payroll - Agency Deployment FY18	\$	17.2	\$	17.2	99.0%	12	This project pertains to the deployment of CAPPS HR/Payroll at the following agencies in FY 2018: Legislative Council, Legislative Reference Library, Trusteed Programs within the Office of the Governor, Office of the Governor, Secretary of State, Texas Emergency Service Retirement System, Bond Review Board, Veterans Commission, Board of Architectural Examiners, Board of Professional Engineers, Credit Union Department, Board of Professional Geoscientists, Board of Chiropractic Examiners, Juvenile Justice Department, and Texas Parks and Wildlife Department. CPA began the CAPPS HR Payroll – Agency Deployment FY18 Project in FY 2018. The initial estimated project cost was \$17.2 million. The initial planned project start and finish dates were September 1, 2017, and August 31, 2018, respectively. Thus far, the project is successful in terms of budget and duration.

Comptroller of Public Accounts (CPA) Quality Assurance Team (QAT) Highlights

Project Name	Project Co	-	oenditures to Date	% Complete	Timeline in Months	Project Status
Identity and Access Management (IAM) Phase I	\$	1.5 \$	0.0	5.0%	12	This project will be deployed in eight phases, with each phase comprised of one core area in both HR/Payroll and Financials of the Centralized Accounting Payroll and Personnel Systems (CAPPS). The first phase started in FY 2018 and will implement the security controls of Identity and Access Management (IAM) for each area of CAPPS. These controls will allow CPA to manage access privileges of individual agency network users and the circumstances in which users are granted (or denied) those privileges.
						CPA began the IAM project in FY 2018. The initial estimated project cost was \$1.5 million. The initial planned project start and finish dates were June 1, 2018, and May 31, 2019, respectively. Thus far, the project is successful in terms of budget and duration.
Property Tax System Replacement	\$	5.6 \$	1.6	60.0%	16	The Property Tax System (PTS) at the Comptroller's Office was previously implemented when the Texas Properly Tax Board was retired in 1991 and is in need of modernization. This project is to upgrade the Property Tax Assistance Division (PTAD) to conduct an Independent School District (ISD) funding comparison of the Central Appraisal District (CAD) property appraisals versus the PTAD property tax appraisals. This comparison is to reconcile if ISD's are receiving the correct funding for their district.
						CPA began the project in FY 2017. The initial estimated project cost was \$5.6 million. The initial planned project start and finish dates were December 1, 2018, and March 28, 2019, respectively. Thus far, the project is successful in terms of budget and duration.

CPA has six projects subject to QAT oversight. The four projects below are within budget and on schedule as reported to the Quality Assurance Team*

*Note: These figures reflect all project costs (Capital and Informational) and timelines from self-reported monitoring reports that are sent to the Quality Assurance Team (QAT) for review. QAT includes representatives from the Comptroller of Public Accounts, Department of Information Resources, Legislative Budget Board and the State Auditor's Office (Advisory Only).

Centralized Accounting and Payroll/Personnel System Deployments Schedule

	Deployments Through FY 20	19	Deployments Duri	ng 2020-21 Biennium	Remaining Deployments		
HR/Payroll	Financials	Both	HR/Payroll	Financials	HR/Payroll	Financials	
			Article I				
 Commission on the Arts Office of the Attorney General Office of the Governor (including Trusteed Programs) Pension Review Board State Office of Risk Management Secretary of State 	 Commission on State Emergency Communications Ethics Commission Public Finance Authority Historical Commission Preservation Board 	 Bond Review Board Cancer Prevention and Research Institute Comptroller of Public Accounts Emergency Services Retirement System Department of Information Resources Library and Archives Commission Veterans Commission 	 Employees Retirement System Ethics Commission Facilities Commission Historical Commission 	 Commission on the Arts Office of the Attorney General Office of the Governor (including Trusteed Programs) Pension Review Board State Office of Risk Management Secretary of State 	- Commission on State Emergency Communications - Public Finance Authority - Preservation Board	 Employees Retirement System Facilities Commission 	
			Article II				
		 Department of Family and Protective Services Health and Human Services Commission Department of State Health Services 					
			Article III				
 School for the Blind and Visually Impaired Higher Education Coordinating Board 		 School for the Deaf Education Agency Teacher Retirement System 		- School for the Blind and Visually Impaired		- Higher Education Coordinating Board	

	Deployments Through FY 201	9	Deployments Durin	g 2020-21 Biennium	Remaining	Deployments
HR/Payroll	Financials	Both	HR/Payroll	Financials	HR/Payroll	Financials
			Article IV			
		 Appellate Courts Court of Criminal Appeals Supreme Court Office of Capital Writs Comptroller Judiciary Section (including District Courts) Office of Court Administration (including Texas Judicial Council) Commission on Judicial Conduct State Law Library Office of State Prosecuting Attorney 				
	- Commission on Jail standards	 Alcoholic Beverage Commission Juvenile Justice Department Commission on Law Enforcement Military Department Department of Public Safety 	Article V		 Department of Criminal Justice Commission on Fire Protection Commission on Jail standards 	- Department of Criminal Justice
			Article VI			
- Parks and Wildlife Department	- Department of Agriculture - Soil and Water Conservation Board	- Animal Health Commission - Railroad Commission	 Department of Agriculture Commission on Environmental Quality General Land Office Water Development Board 	 General Land Office Low-Level Radioactive Waste Disposal Compact Commission Parks and Wildlife Department 	- Soil and Water Conservation Board	- Commission on Environmental Quality - Water Development Board

	Deployments Through FY 20	19	Deployments Duri	ng 2020-21 Biennium	Remaining Deployments			
HR/Payroll	Financials	Both	HR/Payroll	Financials	HR/Payroll	Financials		
			Article VII					
	- Workforce Commission	 Department of Housing and Community Affairs Department of Motor Vehicles Department of Transportation 	- Lottery Commission - Workforce Commission	- Lottery Commission				
			Article VIII		· ·			
 Board of Chiropractic Examiners Funeral Services Commission Executive Council of Physical Therapy and Occupational Therapy Examiners Board of Professional Land Surveying Board of Examiners of Psychologists 	 Board of Dental Examiners Health Professions Council Office of Public Insurance Counsel Board of Nursing Optometry Board Board of Plumbing Examiners Racing Commission Securities Board Office of Public Utility Counsel Board of Veterinary Medical Examiners 		- Board of Nursing - Board of Plumbing Examiners - Racing Commission	 Executive Council of Physical Therapy and Occupational Therapy Examiners Board of Professional Land Surveying 	 Board of Dental Examiners Health Professions Council Office of Public Insurance Counsel Optometry Board Securities Board Office of Public Utility Counsel Board of Veterinary Medical Examiners 			

Source: Comptroller of Public Accounts

Centralized Accounting and Payroll/Personnel System (CAPPS) Exceptional Item Requests for the 2020-21 Biennium

	Agency					FT	Es
Article	No.	Agency Name	Project Description/Notes	GR-Related	All Funds	2020	2021
1	813	Commission on the Arts	Financials deployment in FY 2021. Request is for computer programming services to ensure that agency's Grants Management System, for grants payment and accounting, interfaces with CAPPS. If not funded, agency would need to redirect funding from grants budget to this effort.	\$50,000	\$50,000	0.0	0.0
	302	Office of the Attorney General	Financials deployment in FY 2021. Request includes funding for staff augmentation and vendor engagement to work with the OAG to provide a comprehensive set of services for the preparation, implementation and post- implementation support of the CAPPS solution. Services to be contracted with a vendor will include program management and enterprise architecture support to: - Provide operational backfill support for subject matter experts for divisions participating in CAPPS; - Inventory and assess the agency's business processes, mainframe systems, and other customized business applications; - Complete a gap analysis of the current and future state capabilities; - Determine and standardize the target business model that takes advantage of the best practices embodied within CAPPS; - Recommend future state business and IT resources required to support CAPPS post-implementation; - Provide business, project management, technical, and training artifacts; - Partner with the OAG and CPA to modernize our application technology; and - Develop plans for the decommission of applications and servers, data retention, and change management.	\$11,252,563	\$11,533,992	0.0	0.0
	477		No deployments are scheduled for the 2020-21 biennium. According to the agency, the request includes one FTE to "maintain the CAPPS system, troubleshoot CAPPS issues, and implement the future transition to the HR/Payroll modules." Request also includes temporary staff to backfill agency staff that will work exclusively on the configuration and testing of CAPPS to support deployment efforts.	\$232,900	\$232,900	1.0	1.0

	Agency					FT	Es
Article	No.	Agency Name	Project Description/Notes	GR-Related	All Funds	2020	2021
I	356	Ethics Commission	Agency will deploy HR/Payroll in FY 2020. Request is for one FTE to backfill accounting and payroll roles while agency staff are diverted to CAPPS transition activities.	\$50,000	\$50,000	1.0	0.0
I	303	Facilities Commission	Agency will deploy HR/Payroll in FY 2021. Request includes 4.0 FTEs for one IT program manager, one payroll position, one HR specialist position, and one IT report writer. The two IT positions would assist with the implementation and support of software and the other two payroll and HR positions would backfill current subject matter experts that will assist with deployment. Request also includes contract support.	\$611,932	\$611,932	4.0	4.0
I	808	Historical Commission	Agency will deploy HR/Payroll in FY 2020. According to the agency, the request includes one ongoing FTE position with HR analyst skillsets to "fully deploy and maintain" HR/payroll modules and temporary staff to backfill regular staff assisting with deployment. Request also includes costs for training and travel to the 22 historical sites across the state.	\$226,250	\$226,250	1.0	1.0
I	338	Pension Review Board	Agency will deploy Financials in FY 2021. Request is to provide a one-time merit payment in each fiscal year of the biennium to compensate accounting staff for additional workload performed in relation to CAPPS deployment.	\$12,000	\$12,000	0.0	0.0
	307	Secretary of State	Agency will deploy Financials in FY 2020. Request is for backfilling 2.0 FTE subject matter expects in the Financial Services division while regular staff assist with CAPPS deployment. Request also includes costs for contracted training classes.	\$200,000	\$200,000	2.0	0.0

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	Agency					FT	Es
Article	No.	Agency Name	Project Description/Notes	GR-Related	All Funds	2020	2021
11	529	Health and Human Services Commission	Request is to provide upgrades to the agency's HR/Payroll and Financials hub systems and replace the unsupported, legacy Materials and Inventory Management System (MIMS) for State Operated Hospitals and State Supported Living Centers. The agency notes that because they operate customized CAPPS hub systems, they are required to stay current with the Comptroller's baseline CAPPS versions and updates. The request is to keep the agency's customizations functioning and comply with the Comptroller's timelines for upgrades. In addition, the legacy MIMS replacement solution is targeted to utilize the PeopleSoft Inventory and Mobile Inventory modules. This would replace an out of support (Lawson) solution and migrate its capabilities onto the HHSC PeopleSoft platform.	\$7,576,086	\$8,535,451	14.3	20.3
			Agency will deploy Financials in FY 2020. Costs are for the following 6.0 FTEs (with annual salaries included) to assist with deployment efforts: Project Manager IV (\$93,406); Systems Analyst III (\$59,473); Training Specialist IV (\$55,602); Accountant II (2.0 FTEs, \$42,511 per FTE); and Budget Analyst I (\$47,688).				
	771	School for the Blind and Visually Impaired	Request additionally includes \$46,060 in other personnel costs and \$4,000 in other expenses.	\$732,442	\$732,442	6.0	6.0
			Agency deployed Financials in FY 2017 and is deploying HR/Payroll in FY 2019. Agency is requesting funding for 2.0 FTEs (one project manager and one business analyst) to provide ongoing support post-deployment. The project manager would support the Comptroller CAPPS upgrades testing efforts and the business analyst would support agency reporting needs and serve as a Level 1 CAPPS				
V	458	Alcoholic Beverage Commission	expert.	\$300,964	\$300,964	2.0	2.0
VI	582	Commission on Environmental Quality	Agency will deploy HR/Payroll in FY 2020. Request is for 10.0 FTEs for planning, testing, and implementation and to backfill agency staff assisting with deployment efforts. Request is primarily salaries (\$695,850 in FY 2020 and \$695,849 in FY 2021).	\$1,602,993	\$1,602,993	10.0	10.0

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	Agency					FT	Es
Article	No.	Agency Name	Project Description/Notes	GR-Related	All Funds	2020	2021
VI	305	General Land Office	Agency will deploy HR/Payroll in FY 2020 and Financials in FY 2021. Request is related to implementation of HR/Payroll only. Agency indicates that they are contracting for a needs assessment currently and will present a report of needs during the 2019 legislative session. Request includes \$468,000 for 2 contract developers to work 1,460 hours each on decommissioning agency legacy systems and \$780,000 for integration, implementation and rollout costs. Additional costs also include data migration from existing agency systems, building interfaces to CAPPS and training staff to use the new system.	\$1,426,021	\$1,426,021	0.0	0.0
VI	802	Parks and Wildlife Department	Agency will deploy Financials in FY 2020. In FY 2020, request would fund regular 12.5 FTE positions (\$467,248), IT contract labor (\$542,058), anticipated data center service costs (\$105,312), associated operating costs and equipment (\$116,097), and training on the new system (\$274,400). Most of the requested positions are needed to backfill subject matter experts who will be assisting with agency deployment efforts. Other full-time permanent FTE positions are needed to serve as the Business Objects subject-matter expert/trainer and as project managers to guide the deployment process and serve as CAPPS experts post implementation. Data center costs are to centralize legacy data in a new data warehouse environment. Travel amounts would allow staff statewide to attend training on the new system. In FY 2021 TPWD request includes addition of 0.5 FTEs, for a total of 13.0 FTEs (\$499,697); IT contract labor (\$88,821); ongoing operational costs (\$13,419); and ongoing data center costs (\$105,312). Costs in FY 2021 provide ongoing maintenance/support costs, including funding for project managers and other staff who would work on documentation updates, data/reporting analysis, warehousing legacy data, and other needs stemming from the transition to the new system.	\$2,212,364	\$2,212,364	12.5	13.0
			Agency will deploy HR/Payroll in FY 2021. Request is to provide temporary staffing resources needed backfill current staff assisting with deployment, as well as to provide direct deployment-related support. Temporary staffing resources will be needed in both the Human Resources and Information Technology				
VI	580	Water Development Board	program areas.	\$588,063	\$588,063	0.0	5.0

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	Agency					FT	ſEs
Article	No.	Agency Name	Project Description/Notes	GR-Related	All Funds	2020	2021
VIII	456	Board of Plumbing Examiners	Agency will deploy HR/Payroll in FY 2021. Request is for one accountant II position for both CAPPS deployment and ongoing administrative purposes. Agency indicates that it has two employees in its accounting department: one accountant and a chief fiscal officer. The requested accountant II position would, according to the agency, help the agency meet increased demands related to the collection and accounting of larger amounts of daily revenue and increased requirements for HR functions. Additionally, the requested position would assist with CAPPS deployment.	\$69,952	\$69,952	1.0	1.0
VIII	481	Board of Professional Geoscientists	Agency is deploying HR/Payroll in FY 2018 and Financials in FY 2019. Agency has an exceptional item request for one administrative assistant position for both ongoing and CAPPS deployment purposes. The agency reports it would help with transition to have a second staff member to help the CFO and perform fiscal processes that must be performed by separate individuals for appropriate accounting standards, accountability, and security.	\$47,751	\$47,751	1.0	1.0
	-	•	•	\$27,192,281	\$28,433,075	55.8	64.3

Procurement Category:	Heavy Construction	Building Construction	Special Trade	Professional Services	Other Services	Commodities
	Goal	Goal	Goal	Goal	Goal	Goal
Statewide						
	11.2%	21.1%	32.9%	23.7%	26.0%	21.1%

Procurement Category:	Heavy Con	struction	Building Co	nstruction	Special	Frade	Professional	Services	Other Se	rvices	Commo	dities
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual
Article I - General Government												
Commission on the Arts												
2016		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	26.0%	<mark>1.0%</mark>	21.1%	43.3%
2017	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	26.0% <mark>_</mark>	0.4%	21.1%	49.4%
Office of the Attorney General												
2016	0.0%	0.0%	0.0%	0.0%	32.9%	91.6%	0.0%	0.0%	26.0%	31.8%	21.1%	54.4%
2017	0.0%	0.0%	0.0%	0.0%	32.9%	73.4%	0.0%	0.0%	26.0%	20.3%	21.1%	27.9%
Bond Review Board												
2016									26.0%	95.9%	21.1%	14.2%
2017									26.0%	86.7%	21.1%	40.6%
Cancer Prevention and Research Institute of Texas												
2016							23.7%	7.3%	26.0%	0.8%	21.1%	17.6%
2017							23.7%	21.4%	26.0%	0.7%	21.1%	39.4%
Comptroller of Public Accounts												
2016					32.7%	9.5%	23.6%	0.0%	24.6%	34.1%	21.0%	17.4%
2017					32.9%	12.9%	23.7%	0.0%	26.0%	33.5%	21.1%	15.6%
Commission on State Emergency Communications												
2016							23.7%	0.0%	26.0%	43.6%	21.1%	15.9%
2017							23.7%	0.0%	26.0%	42.2%	21.1%	<u>5.0%</u>
Texas Emergency Services Retirement System												
2016	11.2%	0.0%	21.1%	100.0%	32.7%	0.0%	23.6%	0.0%	24.6%	45.3%	21.1%	63.4%
2017	11.2%	0.0%	21.1%	0.0%	32.9%	0.0%	23.7%	0.0%	26.0%	36.8%	21.1%	44.0%

Procurement Category:	Heavy Con	struction	Building Co	nstruction	Special Tr	ade	Professional	Services	Other Se	ervices	Commo	dities
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual
Article I - General Government												
Employees Retirement System												
2016	0.0%	0.0%	2.0%	0.0%	17.0%	41.5%	8.0%	0.0%	5.0%	27.4%	24.0%	31.7%
2017	0.0%	0.0%	2.0%	78.2%	32.9%	38.5%	0.0%	0.0%	26.0%	29.0%	21.1%	50.4%
Texas Ethics Commission												
2016	90.3%	90.3%										
2017	65.2%	65.2%										
Facilities Commission												
2016	11.2%	0.0%	21.1%	26.7%	32.9%	11.5%	23.7%	37.7%	26.0%	15.3%	21.1%	14.9%
2017	11.2%	0.0%	21.1%	27.1%	32.9%	15.3%	23.7%	26.6%	26.0%	14.8%	21.1%	20.5%
Public Finance Authority												
2016	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	23.7%	0.0%	26.0%	0.1%	21.0%	14.0%
2010	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	23.7%	0.0%	26.0%	3.2%	21.0%	63.4%
	0.070	0.070	0.070	0.070	0.070	0.070	25.77	0.070	20.070	5.270	21.070	03.170
Office of the Governor												
2016							23.7%	0.0%	26.0%	27.2%	21.1%	79.8%
2017							23.7%	0.0%	26.0% <mark>-</mark>	<mark>19.8%</mark>	21.1%	74.0%
Trusteed Programs Within the Office of the Governor												
2016	0.0%	0.0%			0.0%	0.0%			26.0%	<mark>0.5%</mark>	21.1%	26.5%
2017	0.0%	0.0%			32.9% <mark></mark>	<mark>0.0%</mark>			26.0% <mark>_</mark>	0.4%	21.1%	34.7%
Historical Commission												
2016	11.2%	0.0%	21.1%	0.0%	32.9%	24.5%	23.7%	48.7%	26.0%	12.3%	21.1%	22.8%
2017	11.2%	74.8%	21.1% <mark></mark>	1.4%	32.9% <mark></mark>	15.6 <mark>%</mark>	23.7%	15.0%	26.0%	<mark>5.0%</mark>	21.1%	23.5%
Department of Information Resources												
2016					32.9%	39.9%	23.7%	35.0%	26.0%	27.2%	21.1%	40.9%
2017					32.9%	0.0%	23.7%	51.1%	26.0%	34.4%	21.1%	63.9%
Library & Archives Commission												
2016	11.2%	0.0%	21.1%	0.0%	32.9%	1.3%	23.7%	87.9%	26.0%	4.6%	21.1%	80.1%
2017	11.2%	0.0%	21.1%	0.0%	32.9%	2.3%	23.7%	72.8%	26.0%	0.1%	21.1%	26.7%

Procurement Category:		Heavy Cons	truction	Building Cor	struction	Special Tra	ade	Professional	Services	Other Se	rvices	Commo	lities
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual
Article I - General Government													
Pension Review Board													
2	2016	11.2%	0.0%	21.1%	0.0%	32.9%	0.0%	23.7%	0.0%	26.0%	2.0%	21.1%	51.6%
2	2017	11.2%	0.0%	21.1%	0.0%	32.9% <mark></mark>	<mark>0.0%</mark>	23.7%	<mark>0.0%</mark>	26.0%	31.6%	21.1%	57.4%
Preservation Board													
2	2016	0.0%	0.0%	21.1%	74.6%	32.9%	(3.0)%	23.7%	34.8%	26.0%	1.4%	21.1%	3.9%
2	2017	0.0%	0.0%	21.1%	6.1%	32.9%	<mark>7.9%</mark>	23.7%	16.5%	26.0% <mark>_</mark>	<mark>3.8%</mark>	21.1%	<mark>7.3%</mark>
State Office of Risk Management													
2	2016	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	100.0%	61.2%	61.2%	6.1%	6.1%
2	2017	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	100.0%	54.6%	54.6%	41.1%	41.1%
Secretary of State													
2	2016					32.9%	0.0%	23.7%	0.0%	26.0%	30.7%	21.1%	70.7%
2	2017					32.9%	0.0%	23.7%	0.0%	26.0%	41.4%	21.1%	34.0%
Veterans Commission													
2	2016	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	23.7%	0.0%	26.0%	4.0%	21.0%	34.8%
2	2017	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	23.7%	0.0%	26.0% <mark></mark>	7.1%	21.0%	43.9%
Article II - Health and Human Services													
Department of Family and Protective Services													
	016	0.00/	0.0%	0.00/	0.0%	22.20/	(2.00)	12.50	1.4%	26.0%	24.6%	21.1%	24.00/
	2016 2017	0.0% 0.0%	0.0%	0.0% 0.0%	0.0%	22.3% 32.9%	63.0% 7.3%	13.5% 14.0%	0.0%	26.0% 26.0%	24.6% 28.2%	21.1% 21.1%	34.0% 55.4%
	.017	0.070	0.070	0.070	0.070	52.970	1.570	14.07	0.070	20.070	20.270	21.170	55.470
Department of State Health Services													
	2016	11.2%	2.7%	21.1%	18.3%	32.9%	25.9%	4.5%	1.1%	26.0%	27.2%	7.0%	7.0%
2	2017	8.0%	63.3%	21.1%	<mark>0.4%</mark>	30.4%	<mark>27.0%</mark>	4.5%	<mark>2.6%</mark>	26.0%	<mark>24.3%</mark>	7.0%	<mark>6.6%</mark>
Health and Human Services Commission													
	2016	0.0%	0.0%	0.0%	0.0%	19.0%	21.7%	23.6%	0.0%	24.6%	18.0%	21.0%	13.8%
2	2017	0.0%	0.0%	94.5%	94.5%	18.2% <mark></mark>	<mark>5.0%</mark>	14.1%	<mark>4.6%</mark>	26.0% <mark></mark>	<mark>19.7%</mark>	21.0%	<mark>20.6%</mark>

Article III - Education

Procurement Category:	Heavy C	onstruction	Building Co	nstruction	Special Tr	ade	Professional	Services	Other Se	rvices	Commo	dities
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual
Article III - Education												
Texas Education Agency												
20	16 0.0%	6 0.0%	0.0%	0.0%	0.0%	0.0%	10.0%	2.2%	16.0%	<mark>9.4%</mark>	21.1%	22.3%
20	17 0.0%	6 0.0%	0.0%	0.0%	0.0%	0.0%	10.0%	<mark>2.2%</mark>	16.0%	<mark>6.7%</mark>	21.1%	31.9%
School for the Blind and Visually Impaired												
20	16 11.29	0.0%	21.1%	0.0%	32.9%	0.0%	23.7%	0.0%	26.0%	5.9%	21.1%	13.6%
20			21.1%	0.0%	32.9% <mark></mark>	0.0%	23.7%	0.0%	26.0%	12.9%	21.1%	10.7 <mark>%</mark>
School for the Deaf												
20	16 0.0%	6 0.0%	0.0%	0.0%	32.9%	100.0%	23.7%	26.0%	26.0%	4.2%	21.2%	30.9%
20			0.0%	0.0%	32.9%	0.0%	23.7%	31.5%	26.0%	<mark>5.1%</mark>	21.1%	27.5%
Teacher Retirement System												
-	16 0.0%	6 0.0%	0.0%	0.0%	40.0%	12.4%	5.0%	0.0%	15.0%	12.8%	40.0%	35.5%
20			0.0%	0.0%	40.0%	48.8%	5.0%	2.5%	15.0%	15.4%	40.0%	37.7%
Higher Education Coordinating Board												
	16				32.9%	0.0%	23.7%	20.4%	26.0%	33.3%	21.1%	17.0%
20					32.9%	0.0%	23.7%	20.4%	26.0%	46.1%	21.1%	21.7%
The University of Texas System Administration												
	16 0.0%	6 0.0%	19.0%	18.3%	12.4%	0.3%	23.6%	27.1%	3.4%	4.3%	35.3%	54.6%
20			19.0% 17.3%	21.5%	3.1%	0.3%	23.0%	27.1%	3.4%	4.3% 6.7%	44.5%	44.2%
		01070	1,10,70	211070		0.270	201770	271070		01770		
The University of Texas at Arlington	16 2.00	2.004	10.00/	06.40/	20.20/	20.20/	10.50	0.40/	11.20/	6.00/	21.20/	10.00/
20 20			19.9% 21.2%	96.4% 18.1%	38.3% 37.7%	39.2% 46.4%	18.5% 18.5%	9.4% 16.4%	11.3% 11.5%	6.0% 6.7%	21.2% 21.3%	<mark>19.9%</mark> 22.7%
	17 7.07	0 5.570	21.270	10.170	57.770	70.770	18.57	10.470	11.570	0.770	21.370	22.770
The University of Texas at Austin												
	16 11.29		21.1%	4.7%	32.9%	20.5%	23.7%	9.2%	26.0%	7.7%	21.1%	20.5%
20	17 11.29	6 55.7%	21.1%	62.1%	32.9%	<mark>26.4%</mark>	23.7%	<mark>5.8%</mark>	26.0% <mark>_</mark>	<mark>9.7%</mark>	21.1%	21.7%
The University of Texas at Dallas												
20			21.1%	19.1%	32.9% <mark></mark>	19.2%	23.7%	13.1%	26.0%	17.3%	21.1%	17.9%
20	17 11.29	% <mark>0.0%</mark>	21.1%	33.1%	32.9%	35.0%	23.7%	<mark>0.0%</mark>	26.0%	<mark>20.7%</mark>	21.1%	26.0%

Procurement Category:	Heavy Co	struction	Building Co	nstruction	Special Tra	ade	Professional	Services	Other Se	ervices	Commo	dities
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual
Article III - Education												
The University of Texas at El Paso												
20	16 11.2%	0.0%	21.1%	1.0%	32.9%	47.2%	23.7%	2.8%	14.4%	14.4%	20.1%	20.1%
20	17 11.2%	0.0%	21.1%	31.7%	32.9% <mark></mark>	32.4%	23.7%	0.0%	26.0% <mark></mark>	9.7%	21.1%	15.8%
The University of Texas Rio Grande Valley												
20	16 11.2%	0.0%	21.1%	22.2%	32.7%	83.5%	23.6%	6.9%	24.6%	10.7%	21.0%	18.7%
20			21.1%	21.2%	32.9%	28.7%	23.7%	3.2%	26.0%	9.6%	21.1%	17.7%
The University of Texas of the Permian Basin												
20	16 0.0%	0.0%	0.0%	0.0%	5.6%	7.5%	20.0%	0.0%	5.6%	2.2%	26.0%	17.2%
20			0.0%	0.0%	5.6%	26.8%	20.0%	0.0%	5.6%	3.4%	26.0%	24.8%
The University of Texas at San Antonio												
	16 0.0%	0.0%	21.10/	70.70/	32.7%	84.6%	23.6%	18.7%	24.6%	26.00/	21.3%	21.20/
20 20			21.1% 21.1%	79.7% 64.2%	55.3%	84.6% 73.1%	23.6% 23.6%	47.0%	24.6% 24.6%	26.9% 18.8%	21.3%	21.3% 20.9%
	1, 11.270	100.070	21.170	01.270	22.270	/5.1/0	20.070	17.070	21.070	10.070	21.170	20.970
The University of Texas at Tyler												
20			15.3%	15.3%	39.3%	39.3%	23.7%	23.7%	18.2%	18.2%	16.9%	16.9%
20	17 0.0%	0.0%	18.8%	18.8%	43.4%	43.4%	45.0%	45.0%	15.8%	15.8%	16.1%	16.1%
Texas A&M University System Administrative and General	Offices											
20			16.0% <mark>-</mark>	11.2%	12.0%	<mark>4.7%</mark>	34.0%	39.6%	11.0%	<mark>4.5%</mark>	47.0%	51.7%
20	0.0%	0.0%	15.0%	19.6%	11.0%	<mark>1.4%</mark>	35.0%	35.4%	11.0% <mark>_</mark>	6.9%	46.0% <mark></mark>	<mark>45.9%</mark>
Texas A&M University												
20	16 0.0%	0.0%	21.1%	3.6%	52.4%	23.3%	34.1%	7.2%	26.0%	8.3%	25.8%	23.0%
20	17 0.0%	0.0%	21.1%	27.9%	27.9% <mark></mark>	<mark>23.6%</mark>	38.9% <mark>_</mark>	<mark>22.0%</mark>	26.0%	11.8%	24.7%	25.7%
Texas A&M University at Galveston												
20	16 0.0%	0.0%	21.1%	0.1%	52.4%	28.2%	34.1%	74.9%	26.0%	18.7%	25.8%	18.6%
20			21.1%	0.0%	27.9%	10.0%	38.9%	12.4%	26.0%	5.9%	24.7%	10.5%
Prairie View A&M University												
20	16 0.0%	0.0%	48.0%	58.5%	50.2%	12.7%	25.0%	36.6%	14.6%	53.6%	45.6%	40.6%
20			48.0%	<u>34.4%</u>	50.2%	17.5%	25.0%	24.2%	14.6%	25.3%	45.6%	34.2%

Procurement Category:		Heavy Con	struction	Building Co	nstruction	Special Tr	ade	Professional	Services	Other Se	rvices	Commo	dities
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual
Article III - Education													
Tarleton State University													
	2016	0.0%	0.0%	4.8%	0.0%	32.9% <mark></mark>	<mark>6.1%</mark>	14.8%	0.0%	26.0%	<mark>20.8%</mark>	21.1%	35.2%
	2017	0.0%	100.0%	1.6% <mark>-</mark>	0.0%	38.2% <mark></mark>	<mark>7.0%</mark>	11.9%	10.0%	24.1%	17.6%	29.1%	37.3%
Texas A&M University - Central Texas													
,	2016	11.2%	0.0%	21.1%	0.0%	32.9%	0.0%	23.7%	72.1%	26.0%	14.0%	21.1%	14.5%
	2017	11.2%	0.0%	21.1%	0.0%	32.9%	7.8%	23.7%	0.0%	26.0%	21.0%	21.1%	<u>16.9%</u>
Texas A&M University - Corpus Christi													
	2016	0.0%	0.0%	33.6%	53.5%	41.1%	4.1%	26.8%	6.2%	15.8%	3.6%	32.1%	28.5%
	2010	0.0%	0.0%	43.7%	28.3%	39.0%	33.6%	22.4%	0.0%	12.3%	3.9%	32.5%	24.2%
Texas A&M University - Kingsville													
Texas Agin Oniversity - Kingsville	2016	11.2%	4.0%	38.3%	57.8%	39.5%	52.2%	23.6%	8.1%	24.6%	8.7%	24.2%	20.6%
	2018	11.2%	4.0% 17.6%	38.3% 39.7%	22.6%	39.3% 38.3%	32.2% 36.7%	23.6%	6.6%	24.6%	9.5%	24.2% 22.8%	20.0%
	2017	11.270	17.070	59.170	22.070	50.570	50.770	25.07	0.070	21.070	2.270	22.070	20.270
Texas A&M University - San Antonio													
	2016	0.0%	0.0%	0.0%	0.0%	32.7%	400.5%	11.8%	0.0%	15.5%	12.5%	18.1%	41.5%
	2017	0.0%	0.0%	0.0%	83.0%	32.7%	22.2%	11.8%	100.0%	15.5%	18.3%	18.1%	32.3%
Texas A&M International University													
	2016	11.2%	<mark>0.0%</mark>	21.1%	0.0%	20.1%	<mark>0.5%</mark>	23.7%	<mark>0.0%</mark>	3.1%	22.9%	28.0%	49.1%
	2017	11.2%	<mark>0.0%</mark>	21.1%	0.0%	2.3%	30.6%	23.7%	<mark>0.0%</mark>	13.0%	13.0%	19.5%	40.6%
West Texas A&M University													
	2016	0.0%	0.0%	41.1%	5.0%	61.3%	0.0%	23.6%	0.0%	13.3%	<mark>2.6%</mark>	22.9% <mark></mark>	<mark>3.5%</mark>
	2017	0.0%	0.0%	30.5% <mark>-</mark>	0.0%	50.6%	<mark>0.0%</mark>	23.6%	<mark>0.0%</mark>	9.8%	61.5%	13.5%	21.2%
Texas A&M University - Commerce													
	2016			23.5%	5.6%	44.3%	53.4%	23.7%	0.0%	26.0%	6.1%	28.9%	29.4%
	2017			27.2%	3.0%	47.8%	75.9%	23.7%	0.0%	26.0% <mark>_</mark>	14.7%	28.7% <mark>_</mark>	27.1%
Texas A&M University - Texarkana													
-	2016	0.0%	0.0%	6.8%	2.0%	7.1%	0.0%	23.6%	69.2%	15.3%	3.3%	49.8%	22.4%
	2017	0.0%	0.0%	5.3%	0.0%	7.1%	<mark>0.0%</mark>	23.6%	0.0%	15.3%	2.2%	19.6%	19.6%

Procurement Category:	Heavy Cons	struction	Building Co	nstruction	Special Tra	ade	Professional	Services	Other Se	rvices	Commo	dities
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual
Article III - Education												
University of Houston System Administration												
2016	11.2%	0.0%	21.1%	0.9%	32.9%	<mark>1.0%</mark>	23.7%	0.0%	26.0%	0.5%	21.1%	59.0%
2017	11.2% <mark>_</mark>	0.0%	21.1%	1.5%	32.9% <mark></mark>	0.0%	23.7% <mark>/</mark>	0.0%	26.0%	0.6%	21.1%	35.0%
University of Houston												
2016	11.2%	0.0%	21.1%	10.0%	32.9%	27.0%	23.7%	31.9%	26.0%	11.4%	21.1%	22.3%
2017	11.2%	0.0%	21.1%	27.5%	32.9% <mark></mark>	<mark>4.1%</mark>	23.7%	23.1%	26.0%	11.3%	21.1%	20.7%
University of Houston - Clear Lake												
2016			5.5%	5.5%	10.5%	10.5%	2.7%	2.7%	19.8%	19.8%	49.3%	54.1%
2017			11.5%	11.5%	4.2%	4.2%	0.0%	0.0%	15.5%	15.5%	50.5%	50.5%
University of Houston - Downtown												
2016	0.0%	0.0%	25.0%	6.9%	10.0%	19.1%	12.0%	0.8%	9.0%	7.2%	35.0%	26.1%
2017	0.0%	0.0%	25.0%	17.6%	10.0%	25.5%	12.0%	<mark>0.0%</mark>	9.0%	10.9%	35.0% <mark></mark>	<mark>28.5%</mark>
University of Houston - Victoria												
2016	0.0%	0.0%	15.0%	17.3%	20.0%	37.3%	15.0%	0.0%	15.0%	7.4%	35.0%	41.1%
2017	0.0%	0.0%	15.0%	23.1%	20.0%	5.2%	15.0%	0.0%	15.0%	13.0%	35.0%	35.4%
Midwestern State University												
2016	11.2%	73.1%	21.1%	42.3%	32.7%	21.7%	23.6%	73.4%	24.6%	20.1%	21.0%	63.5%
2017	11.2%	70.8%	21.1%	14.0%	32.9%	43.0%	23.6%	96.9%	24.6%	4.0%	21.0%	43.6%
University of North Texas System Administration												
2016	11.2%	0.0%	21.1%	18.5%	32.9%	33.3%	23.7%	20.4%	26.0%	11.0%	21.0%	14.5%
2017	11.2% <mark></mark>	0.0%	21.1%	180.3%	32.9% <mark></mark>	2.9%	23.7% <mark>.</mark>	<mark>23.4%</mark>	26.0%	<mark>25.1%</mark>	21.0%	27.9%
University of North Texas												
2016	0.0%	72.2%	21.1%	37.1%	32.9%	26.9%	23.7%	32.3%	26.0%	13.1%	21.0%	27.6%
2017	0.0%	0.0%	21.1%	29.3%	32.9% <mark></mark>	11.6%	23.7%	33.5%	26.0%	<mark>16.8%</mark>	21.0%	22.2%
University of North Texas at Dallas												
2016	11.2%	74.1%	21.1%	17.8%	32.9%	<mark>21.7%</mark>	23.7%	32.7%	26.0%	13.7%	21.0%	24.3%
2017	11.2%	0.0%	21.1%	48.9%	32.9%	40.9%	23.7% <mark>/</mark>	0.0%	26.0%	35.3%	21.0%	44.9%

Procurement Category:	Heavy Cons	struction	Building Co	struction	Special Tra	ıde	Professional	Services	Other Se	rvices	Commo	
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual
Article III - Education												
Stephen F. Austin State University												
2016	11.2%	38.7%	21.1%	16.5%	32.9%	<mark>20.6%</mark>	23.7%	<mark>22.9%</mark>	26.0%	13.8 <mark>%</mark>	21.1%	10.7%
2017	11.2%	63.9%	21.1%	10.5%	32.9% <mark></mark>	<mark>0.6%</mark>	23.7%	25.1%	26.0%	<mark>6.7%</mark>	21.1%	10.2%
Texas Southern University												
2016	11.2%	57.8%	21.1%	55.5%	32.9%	45.2%	23.7%	0.4%	26.0%	6.3%	21.1%	31.9%
2017	11.2%	5.0%	21.1%	33.6%	32.9%	<mark>26.8%</mark>	23.7%	0.0%	26.0%	<mark>7.9%</mark>	21.1%	23.1%
Texas Tech University System Administration												
2016	0.0%	0.0%	21.1%	0.6%	0.0%	0.0%	0.0%	0.0%	26.0%	0.9%	21.1%	26.0%
2017	0.0%	0.0%	21.1%	1.2%	0.0%	0.0%	0.0%	0.0%	26.0%	1.5 <mark>%</mark>	21.1%	72.3%
Texas Tech University												
2016	11.2%	(0.2)%	21.1%	15.8%	32.9%	16.6%	23.7%	13.7%	26.0%	12.4%	21.1%	32.3%
2017	11.2%	3.1%	21.1%	2.5%	32.9%	11.4%	23.7%	<mark>7.9%</mark>	26.0%	12.0 <mark>%</mark>	21.1%	33.2%
Angelo State University												
2016	11.2%	0.0%	21.1%	0.4%	17.4%	7.4%	22.4%	1.0%	18.7%	5.1%	21.0%	14.2%
2017	7.6% <mark>_</mark>	<mark>6.7%</mark>	14.9%	28.9%	16.6% <mark></mark>	10.7%	16.2%	13.8%	13.6%	<mark>4.2%</mark>	16.4% <mark></mark>	13.5%
Texas Woman's University												
2016	11.2%	0.2%	21.1%	42.8%	32.9%	40.6%	23.7%	3.9%	26.0%	10.0%	21.1%	32.0%
2017	11.2%	<mark>3.0%</mark>	21.1%	24.8%	32.9%	45.4%	23.7%	12.6 <mark>%</mark>	26.0%	<mark>8.5%</mark>	21.1%	22.0%
Texas State University System												
2016	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	20.6%	12.8%	3.2%	21.0%	21.3%
2017	0.0%	0.0%	0.0%	0.0%	0.0%	2.3%	0.0%	29.5%	12.8%	<mark>3.1%</mark>	21.0%	20.6%
Lamar University												
2016	11.2%	3.1%	24.0%	24.0%	34.9%	34.9%	23.7%	3.1%	26.0%	8.0%	21.1%	12.2%
2017	11.2% <mark></mark>	0.0%	21.1%	14.3%	32.9%	27.4%	23.7%	36.7%	26.0%	<mark>9.2%</mark>	21.1%	18.9%
Lamar Institute of Technology												
2016	0.0%	0.0%	0.0%	75.7%	0.0%	5.9%	0.0%	0.0%	0.0%	41.9%	0.0%	23.2%
2017	0.0%	0.0%	0.0%	30.9%	0.0%	12.6%	0.0%	0.0%	0.0%	28.5%	0.0%	10.2%

Procurement Category:	Heavy Con	struction	Building Co		Special Tra	ide	Professional	Services	Other Se	rvices	Commo	dities
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual
Article III - Education												
Lamar State College - Orange												
2016	11.2%	0.0%	21.1%	24.1%	32.9%	1.3%	23.7%	0.0%	26.0%	<mark>9.1%</mark>	21.1%	30.1%
2017	11.2% <mark></mark>	<mark>0.0%</mark>	21.1%	13.5%	32.9% <mark></mark>	28.3%	23.7% <mark>.</mark>	0.0%	26.0%	<mark>16.1%</mark>	21.1%	34.0%
Lamar State College - Port Arthur												
2016	11.2%	0.0%	21.1%	3.2%	32.9%	1.0%	23.7%	0.0%	26.0%	28.0%	21.1%	27.5%
2017	11.2%	0.0%	21.1%	26.6%	32.9%	6.0%	23.7%	0.0%	26.0%	19.4%	21.1%	18.8%
Sam Houston State University												
2016			21.1%	17.9%	32.7%	39.3%	2.0%	54.7%	12.0%	21.1%	25.0%	24.5%
2017			21.1%	12.9%	32.7%	27.4%	25.0%	80.1%	12.0%	29.2%	25.0%	29.7%
Texas State University	11.20/	77.00/	21.10/	20.00/	22.00/	20.5%	22.70/	12.29/		0.00/	21.10/	1 5 50/
2016 2017	11.2% 11.2%	77.0%	21.1% 21.1%	20.9%	32.9% 32.9%	20.5% 17.2%	23.7% 23.7%	42.2% 57.4%	26.0% 26.0%	9.9%	21.1% 21.1%	<mark>15.5%</mark> 25.0%
	11.2%	0.0%	21.1%	<mark>18.1%</mark>	52.9%	17.2%	23.1%	57.4%	20.0%	<mark>8.5%</mark>	21.1%	25.0%
Sul Ross State University												
2016	11.2%	<mark>0.0%</mark>	21.1%	0.0%	32.9% <mark>-</mark>	<mark>0.0%</mark>	23.7%	86.3%	26.0%	14.8%	21.1%	22.4%
2017	11.2% <mark>-</mark>	<mark>0.0%</mark>	21.1% <mark></mark>	0.0%	32.9%	<mark>0.0%</mark>	23.7%	<mark>0.0%</mark>	26.0%	<mark>6.0%</mark>	21.1%	<mark>13.1%</mark>
Sul Ross State University Rio Grande College												
2016	11.2%	0.0%	21.1%	0.0%	32.9%	0.0%	23.7%	86.3%	26.0%	14.8%	21.1%	22.4%
2017	11.2%	<mark>0.0%</mark>	21.1% <mark></mark>	0.0%	32.9% <mark></mark>	0.0%	23.7%	0.0%	26.0%	<mark>6.0%</mark>	21.1%	13.1%
The University of Texas Southwestern Medical Center												
2016	11.2%	0.0%	21.1%	17.0%	32.9%	28.5%	23.7%	15.1%	26.0%	6.1%	21.1%	10.1%
2017	11.2%	0.0%	21.1%	0.5%	32.9%	<mark>19.4%</mark>	23.7%	0.0%	26.0%	7.5%	21.1%	<u>11.2%</u>
The University of Texas Medical Branch at Galveston												
2016					29.5%	24.9%	9.2%	0.7%	12.9%	5.0%	8.9%	5.2%
2017					27.9%	17.7%	8.5%	2.9%	11.5%	2.8%	8.7%	5.1%
The University of Texas Health Science Center at Houston												
-	0.0%	0.0%	0.0%	54.1%	0.0%	28.5%	0.0%	3.9%	0.0%	9.5%	0.0%	13.2%
2016 2017	0.0%	0.0%	0.0%	54.1% 10.8%	0.0%	28.5% 14.4%	0.0%	3.9% 12.2%	0.0%	9.5% 10.1%	0.0%	13.2%
2017	0.070	0.070	0.070	10.070	0.070	17.7/0	0.070	12.270	0.070	10.170	0.070	12.270

Procurement Category:	Heavy Cons	struction	Building Cor	struction	Special Tra	ade	Professional	Services	Other Se	ervices	Commo	lities
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual
Article III - Education												
The University of Texas Health Science Center at San Antonio												
2016	0.0%	0.0%	17.1%	0.2%	37.4%	20.9%	7.7%	7.6%	13.9%	15.9%	10.6%	13.9%
2017	0.0%	0.0%	6.5%	0.7%	23.8% <mark></mark>	21.3%	8.3% <mark>.</mark>	<mark>5.9%</mark>	14.1%	12.0%	11.4%	12.9%
The University of Texas M.D. Anderson Cancer Center												
2016	0.0%	0.0%	10.0%	44.6%	12.0%	8.0%	33.0%	67.9%	10.0%	6.8%	2.5%	1.7%
2017	0.0%	0.0%	18.0%	5.7%	10.0%	<mark>9.5%</mark>	25.0%	43.2%	10.0%	<mark>8.0%</mark>	2.5%	1.0%
The University of Texas Health Science Center at Tyler												
2016	11.2%	0.0%	21.1%	0.0%	32.9%	49.8%	23.7%	6.6%	26.0%	8.3%	21.1%	9.8%
2017	11.2% <mark></mark>	0.0%	21.1%	0.0%	32.9%	70.6%	23.7%	7.6%	26.0%	2.3%	21.1%	5.3%
Texas A&M University System Health Science Center												
2016			6.0%	3.0%	10.8%	57.1%	6.5%	0.0%	14.8%	7.3%	26.7%	23.6%
2017			5.7% <mark></mark>	(0.4)%	21.5% <mark></mark>	18.1%	4.9% <mark>.</mark>	<mark>0.0%</mark>	12.7%	5.9%	24.5% <mark></mark>	20.5%
University of North Texas Health Science Center at Fort Worth												
2016	11.2%	3.0%	21.1%	42.5%	32.9%	69.0%	23.7%	0.5%	26.0%	4.1%	21.0%	13.6%
2017	11.2%	0.0%	21.1%	25.1%	32.9%	42.9%	23.7% <mark>.</mark>	0.0%	26.0%	3.8%	21.0%	10.8%
Texas Tech University Health Sciences Center												
2016	14.0%	0.0%	10.0%	23.9%	42.0%	50.8%	13.0%	8.5%	8.0%	10.2%	21.0%	35.9%
2017	1.3%	1.3%	10.0%	23.1%	42.0%	<mark>35.8%</mark>	13.0%	<mark>6.0%</mark>	8.0%	10.6%	21.0%	28.7%
Texas Tech University Health Sciences Center at El Paso												
2016	4.0%	87.6%	13.0%	43.3%	20.5%	29.1%	7.2%	7.1%	8.4%	11.2%	26.5%	36.0%
2017	11.2%	18.4%	16.1%	19.9%	24.3%	29.2%	7.6% <mark>.</mark>	5.5%	9.9% <mark></mark>	8.4%	21.1%	35.9%
Texas State Technical College System Administration												
2016	11.2%	0.0%	21.1%	0.1%	32.7%	<u>31.2%</u>	23.6%	9.5%	24.6%	11.2%	21.0%	<mark>9.3%</mark>
2017	11.2%	7.0%	21.1%	0.8%	32.9% <mark></mark>	<mark>3.6%</mark>	23.7% <mark>.</mark>	1.0%	26.0%	<mark>18.6%</mark>	21.1%	<mark>3.5%</mark>
Texas State Technical College - Harlingen												
2016	11.2% <mark></mark>	0.0%	21.1%	0.1%	32.7%	<mark>31.2%</mark>	23.6%	<mark>9.5%</mark>	24.6%	11.2%	21.0% <mark></mark>	<mark>9.3%</mark>
2017	11.2%	7.0%	21.1%	0.8%	32.9% <mark></mark>	<mark>3.6%</mark>	23.7% <mark>.</mark>	<mark>1.0%</mark>	26.0%	<mark>18.6%</mark>	21.1%	<mark>3.5%</mark>

Procurement Category:	Heavy Cor	struction	Building Co	nstruction	Special Tra	ide	Professional	Services	Other Se	rvices	Commo	dities
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual
Article III - Education												
Texas State Technical College - West Texas												
2016	11.2%	0.0%	21.1%	0.1%	32.9%	31.2%	23.7%	9.5%	26.0%	11.2%	21.1%	9.3%
2017	11.2%	7.0%	21.1%	0.8%	32.9% <mark></mark>	<mark>3.6%</mark>	23.7%	1.0%	26.0% <mark>_</mark>	18.6 <mark>%</mark>	21.1%	3.5%
Texas State Technical College - Marshall												
2016	11.2%	0.0%	21.1%	0.1%	32.7%	31.2%	23.6%	9.5%	24.6%	11.2%	21.0%	9.3%
2010	11.2%		21.1%	0.8%	32.9%	3.6%	23.7%	1.0%	26.0%	18.6%	21.0%	3.5%
Texas State Technical College - Waco	11.00/	0.00/	2 4 4 6 4	0.404		21.201		0.504		11.00/	• • • • • •	0.004
2016	11.2%		21.1%	0.1%	32.7%	31.2%	23.6%	9.5%	24.6%	11.2%	21.0%	9.3%
2017	11.2%	7.0%	21.1%	0.8%	32.9% <mark></mark>	<mark>3.6%</mark>	23.7% <mark></mark>	<mark>1.0%</mark>	26.0% <mark></mark>	<mark>18.6%</mark>	21.1% <mark></mark>	3.5%
Technical State Technical College - Ft. Bend												
2016	11.2%	0.0%	21.1%	0.1%	32.7%	31.2%	23.6%	9.5%	24.6%	11.2%	21.0%	9.3%
2017	11.2%	7.0%	21.1%	<mark>0.8%</mark>	32.9%	<mark>3.6%</mark>	23.7%	1.0%	26.0% <mark></mark>	18.6%	21.1%	<mark>3.5%</mark>
Technical State Technical College - North Texas												
2016	11.2%	0.0%	21.1%	0.1%	32.7%	31.2%	23.6%	9.5%	24.6%	11.2%	21.0%	9.3%
2017	11.2%	<mark>7.0%</mark>	21.1%	<mark>0.8%</mark>	32.9% <mark></mark>	<mark>3.6%</mark>	23.7%	1.0%	26.0%	18.6%	21.1%	<mark>3.5%</mark>
Texas A&M AgriLife Research												
2016	3.1%	18.0%	7.2%	<mark>3.8%</mark>	20.7%	31.0%	23.6%	95.8%	9.1%	5.3%	16.2%	14.4%
2017	21.8%	28.4%	15.8%	89.6%	19.8%	31.3%	23.7%	78.2%	9.6% <mark></mark>	<mark>8.3%</mark>	16.6% <mark></mark>	11.9%
Texas A&M AgriLife Extension Service												
2016			0.0%	0.0%	23.4%	55.6%	22.6%	0.0%	22.3%	5.4%	30.7%	<mark>28.6%</mark>
2017			0.0%	89.1%	16.5%	<mark>4.2%</mark>	0.0%	0.0%	26.9% <mark>-</mark>	12.2 <mark>%</mark>	31.4%	<mark>24.0%</mark>
Texas A&M Engineering Experiment Station												
2016	0.0%	0.0%	56.7%	58.1%	45.1%	51.1%	5.4%	14.7%	26.6%	5.7%	20.7%	14.1%
2017	0.0%	0.0%	57.1%	<mark>6.9%</mark>	72.5% <mark></mark>	23.3%	20.3%	21.8%	9.9%	13.9%	19.3% <mark>-</mark>	16.3%
Texas A&M Transportation Institute												
2016	0.0%	0.0%	0.0%	0.0%	4.6%	83.4%	18.0%	100.0%	6.1%	6.4%	34.0%	<mark>18.8%</mark>
2017	0.0%	0.0%	0.0%	0.0%	32.9%	77.8%	23.7%	90.4%	8.5%	13.0%	22.8%	35.0%

Procurement Category:	Heavy Con	struction	Building Co	nstruction	Special Tr	ade	Professional	Services	Other Se	rvices	Commo	dities
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual
Article III - Education												
Texas A&M Engineering Extension Service												
2016	26.3%	100.0%	9.1%	68.3%	32.8%	58.9%	6.2%	61.6%	15.3%	5.7%	30.7%	23.0%
2017	32.4%	<mark>6.6%</mark>	33.2%	69.6%	44.6% <mark></mark>	<mark>40.6%</mark>	6.2%	0.0%	13.4%	10.6%	30.2%	18.2%
Texas A&M Forest Service												
2016	0.0%	0.0%	0.0%	0.0%	13.6%	1.7%	2.8%	0.0%	12.1%	8.9%	10.0%	10.7%
2017	0.0%	0.0%	0.0%	69.7%	18.6% <mark></mark>	<mark>13.0%</mark>	6.1%	8.0%	15.5%	1.8%	15.2%	16.2%
Texas A&M Veterinary Medical Diagnostic Laboratory												
2016	0.0%	0.0%	0.0%	0.0%	14.9%	4.1%	0.0%	0.0%	1.9%	14.0%	21.1%	25.5%
2017	0.0%	0.0%	4.8% <mark></mark>	0.0%	18.6%	65.9%	6.2%	0.0%	8.6% <mark></mark>	3.4%	25.2% <mark>_</mark>	21.5%
And I IV The Indiana												
Article IV - The Judiciary												
Supreme Court of Texas												
2016					32.9%	42.9%			26.0%	5.4%	21.1%	28.4%
2017					32.9%	<mark>0.0%</mark>			26.0%	<mark>5.7%</mark>	21.1%	33.5%
Court of Criminal Appeals												
2016							23.7%	0.0%	26.0%	<mark>0.8%</mark>	21.1%	21.7%
2017							23.7% <mark>.</mark>	0.0%	26.0% <mark></mark>	<mark>0.8%</mark>	21.1%	27.4%
First Court of Appeals District, Houston												
2016									26.0%	0.0%	21.1%	49.5%
2017									26.0%	2.2%	21.1%	51.6%
Second Court of Appeals District, Fort Worth												
2016									26.0%	0.0%	21.1%	0.8%
2017									26.0% <mark></mark>	0.0%	21.1%	37.4%
Third Court of Appeals District, Austin												
2016	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	83.1%	0.0%	17.9%
2017	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	99.8%	0.0%	82.9%

Procurement Category:		Heavy Con	struction	Building Co	nstruction	Special Tra	ade	Professional	Services	Other Se	rvices	Commo	dities
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual
Article IV - The Judiciary													
Fourth Court of Appeals District, San Antonio													
	2016	11.2%	0.0%	21.1%	0.0%	32.9%	0.0%	23.7%	0.0%	26.0%	0.0%	21.1%	38.0%
	2017	11.2%	<mark>0.0%</mark>	21.1%	0.0%	32.9% <mark></mark>	0.0%	23.7%	0.0%	26.0%	<mark>0.0%</mark>	21.1%	11.5%
Fifth Court of Appeals District, Dallas													
- 11 /	2016	11.2%	0.0%	21.1%	0.0%	32.9%	0.0%	23.7%	0.0%	26.0%	0.0%	21.1%	61.0%
	2017	11.2%	0.0%	21.1%	0.0%	32.9%	0.0%	23.7%	0.0%	26.0%	0.0%	21.1%	55.8%
Sixth Court of Appeals District, Texarkana													
Sixin Court of Appeals District, Texantana	2016	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	26.0%	0.0%	21.1%	0.0%
	2010	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	26.0%	0.0%	21.1%	0.0%
Sourceth Count of Annoale District Amorrille													
Seventh Court of Appeals District, Amarillo	2016					22.00/	0.00/			26.00/	0.40/	21.10/	09.70/
	2016 2017					32.9% 32.9%	0.0% 0.0%			26.0% 26.0%	0.4% 0.0%	21.1% 21.1%	98.7% 47.3%
	2017					52.770	0.070			20.070	0.070	21.170	47.370
Eighth Court of Appeals District, El Paso													
	2016									26.0%	1.8%	21.1%	98.7%
	2017									26.0% <mark>-</mark>	<mark>4.1%</mark>	21.1%	<mark>0.4%</mark>
Ninth Court of Appeals District, Beaumont													
	2016									0.0%	0.0%	0.0%	0.0%
	2017									0.0%	0.0%	0.0%	39.8%
Tenth Court of Appeals District, Waco													
	2016	11.2%	0.0%	21.1%	0.0%	32.9%	0.0%	23.7%	0.0%	26.0%	13.0%	21.1%	0.0%
	2017	11.2% <mark>_</mark>	<mark>0.0%</mark>	21.1% <mark></mark>	0.0%	32.9% <mark></mark>	0.0%	23.7% <mark>.</mark>	<mark>0.0%</mark>	26.0%	38.7%	21.1%	<mark>4.3%</mark>
Eleventh Court of Appeals District, Eastland													
	2016	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.2%	1.5%	0.9%	93.9%
	2017	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.1%	0.9%	0.2%	14.6%
Twelfth Court of Appeals District, Tyler													
	2016	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	56.0%
	2010	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	45.7%

Procurement Category:	Heavy Cons	struction	Building Cor	nstruction	Special Tra	ade	Professional	Services	Other Se	rvices	Commo	dities
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual
Article IV - The Judiciary												
Thirteenth Court of Appeals District, Corpus Christi-Edinburg												
2016	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
2017	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Fourteenth Court of Appeals District, Houston												
2016									26.0%	8.9%	21.1%	100.0%
2017									26.0%	2.5%	21.1%	34.4%
Office of Court Administration, Texas Judicial Council												
2016	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	23.6%	0.0%	30.0%	28.2%	45.0%	76.6%
2017	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	26.0%	18.7%	50.0%	<mark>44.6%</mark>
Office of Capital and Forensic Writs												
2016	11.2%	0.0%	21.1%	0.0%	32.9%	0.0%	23.7%	0.0%	26.0%	0.0%	21.1%	15.1%
2017	11.2% <mark></mark>	0.0%	21.1%	<mark>0.0%</mark>	32.9% <mark></mark>	<mark>0.0%</mark>	23.7%	<mark>0.0%</mark>	26.0%	<mark>0.0%</mark>	21.1%	71.0%
Office of the State Prosecuting Attorney												
2016	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	35.0%	100.0%
2017	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	35.0%	<mark>26.7%</mark>
State Law Library												
2016	11.2%	0.0%	21.1%	0.0%	32.9%	0.0%	23.7%	0.0%	26.0%	0.0%	21.1%	6.9%
2017	11.2%	0.0%	21.1%	<mark>0.0%</mark>	32.9% <mark></mark>	0.0%	23.7%	<mark>0.0%</mark>	26.0%	0.0%	21.1%	<mark>8.9%</mark>
State Commission on Judicial Conduct												
2016	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	23.7%	0.0%	26.0%	100.0%	21.0%	55.8%
2017	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	23.7%	<mark>0.0%</mark>	26.0%	95.1%	21.0%	24.0%
Article V - Public Safety and Criminal Justice												
Alcoholic Beverage Commission												
2016	11.2%	0.0%	21.1%	0.0%	32.9%	30.1%	23.7%	97.4%	26.0%	15.3%	21.1%	9.0%
2017	11.2%	0.0%	21.1%	0.0%	32.9%	0.0%	23.7%	100.0%	26.0%	8.0%	21.1%	28.6%

Procurement Category:	Heavy Cons	struction	Building Co	nstruction	Special Tra	ade	Professional	Services	Other Se	ervices	Commo	dities
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual
Article V - Public Safety and Criminal Justice												
Department of Criminal Justice												
2016	17.5%	1.8%	36.9%	0.0%	32.7%	54.9%	23.6%	3.9%	24.6%	5.3%	21.0%	13.3%
2017	17.5%	20.2%	36.9%	46.4%	32.7%	58.1%	23.6% <mark></mark>	<mark>2.5%</mark>	24.6%	4.8%	21.0%	11.9%
Commission on Fire Protection												
2016	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	23.7%	100.0%	26.0%	0.0%	21.1%	57.3%
2017	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	23.7%	100.0%	26.0%	0.0%	21.1%	45.3%
Commission on Jail Standards												
2016									26.0%	0.0%	21.1%	0.5%
2017									26.0%	0.0%	21.1%	<mark>2.1%</mark>
Juvenile Justice Department												
2016	0.0%	0.0%	18.0%	9.6%	33.0%	18.1%	17.0%	9.1%	19.0%	10.4%	21.0%	22.9%
2017	0.0%	0.0%	18.0%	11.5%	33.0% <mark></mark>	22.2%	17.0%	<mark>9.0%</mark>	19.0%	7.2%	21.0%	22.7%
Commission on Law Enforcement												
2016	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	26.0%	37.5%	21.1%	17.8%
2017	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	23.7%	100.0%	26.0%	34.8%	21.1%	47.1%
Military Department												
2016	47.9%	47.9%	39.6%	39.6%	37.9%	37.9%	92.5%	92.5%	32.4%	32.4%	20.7%	20.7%
2017	93.6%	93.6%	58.8%	58.8%	72.6%	72.6%	28.4%	28.4%	38.5%	38.5%	15.7%	15.7%
Department of Public Safety												
2016	11.2%	30.9%	21.1%	51.0%	32.9%	35.0%	23.7%	0.3%	26.0%	10.9%	21.1%	16.4%
2017	11.2%	0.0%	21.1%	62.3%	32.9%	<mark>26.7%</mark>	23.7%	7.7%	26.0%	<mark>11.7%</mark>	21.1%	<mark>16.7%</mark>
Article VI - Natural Resources												
Department of Agriculture												
2016	0.0%	0.0%	0.0%	0.0%	32.9%	57.6%	23.7%	18.9%	26.0%	39.2%	21.1%	43.5%
2017	0.0%	0.0%	0.0%	0.0%	32.9%	0.0%	23.7%	8.2%	26.0%	23.2%	21.1%	20.9%

Procurement Category:	Heavy Con	struction	Building Co	nstruction	Special Tr	ade	Professional	Services	Other Se	rvices	Commo	dities
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual
Article VI - Natural Resources												
Animal Health Commission												
2016	0.0%	0.0%	0.0%	0.0%	15.0% <mark></mark>	0.0%	100.0%	96.2%	10.0%	5.9%	20.0%	17.8%
2017	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	98.0% <mark>_</mark>	<mark>56.9%</mark>	10.0% <mark>_</mark>	3.7%	20.0%	28.1%
Commission on Environmental Quality												
2016	0.0%	0.0%	0.0%	0.0%	0.0%	1.4%	23.7%	14.0%	26.0%	38.9%	21.1%	36.3%
2017	0.0%	0.0%	0.0%	0.0%	0.0%	13.6%	23.7% <mark></mark>	11.9%	26.0%	40.4%	21.1%	28.4%
General Land Office and Veterans' Land Board												
2016	0.0%	0.0%	8.7%	87.5%	14.7%	38.9%	11.7%	9.0%	3.4%	6.1%	1.3%	1.4%
2017	0.0%	0.0%	8.7%	45.0%	14.7%	40.3%	11.7% <mark></mark>	3.1%	3.4%	9.7%	1.3%	0.8%
Parks and Wildlife Department												
2016	11.2%	20.6%	21.1%	45.9%	32.9%	59.6%	23.7%	47.9%	26.0%	12.7%	21.1%	25.7%
2017	11.2%	22.3%	16.9% <mark>-</mark>	<mark>14.3%</mark>	32.9%	41.6%	23.7%	40.3%	11.6%	13.8%	20.4%	25.5%
Railroad Commission												
2016	11.2%	0.0%	21.1%	0.0%	32.9%	0.0%	23.7%	0.0%	26.0%	6.7%	21.1%	42.2%
2017	11.2%	<mark>0.0%</mark>	21.1%	0.0%	32.9% <mark></mark>	0.0%	23.7% <mark></mark>	0.0%	26.0%	9.4%	21.1%	15.7%
Soil and Water Conservation Board												
2016	11.2%	0.0%	21.1%	0.0%	32.9% <mark></mark>	0.0%	23.7%	0.0%	26.0%	0.1%	21.1%	5.8%
2017	11.2%	0.0%	21.1% <mark></mark>	0.0%	32.9% <mark></mark>	0.0%	23.7% <mark>.</mark>	0.0%	26.0%	0.2%	21.1%	<mark>19.2%</mark>
Water Development Board												
2016					32.9%	0.0%	23.7%	15.0%	26.0%	31.3%	21.1%	41.0%
2017					32.9% <mark></mark>	0.0%	23.7% <mark>/</mark>	0.0%	26.0%	10.5%	21.1%	26.5%
Article VII - Business and Economic Development												
Department of Housing and Community Affairs												
2016	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	26.0%	26.6%	21.1%	67.1%
2017	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	26.0%	32.5%	21.1%	66.8%

Procurement Category:	Heavy Co	nstruction	Building Co	nstruction	Special Tra	ade	Professional	Services	Other Se	rvices	Commo	
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual
Article VII - Business and Economic Development												
Texas Lottery Commission												
201	6		0.0%	0.0%	10.2%	44.7%	23.7%	92.2%	26.0%	11.8%	21.1%	63.0%
201	7		0.0%	0.0%	11.1% <mark></mark>	<mark>6.9%</mark>	23.7%	78.2%	26.0%	12.9%	21.1%	62.7%
Department of Motor Vehicles												
201	6 0.0%	0.0%	21.1%	0.0%	32.9%	13.4%	23.7%	0.0%	13.8%	13.8%	28.6%	28.6%
201	7 0.0%	0.0%	100.0%	100.0%	0.0%	0.0%	0.0%	0.0%	8.6%	4.4%	8.3%	21.3%
Department of Transportation												
201	6 5.5%	4.5%	21.1%	75.1%	37.3%	26.1%	23.7%	28.0%	21.2%	17.1%	14.5%	14.7%
201	7 11.2%	5.3%	21.1%	46.7%	32.9% <mark></mark>	<mark>27.8%</mark>	23.7%	33.8%	26.0% <mark>_</mark>	18.2%	21.1%	17.2%
Texas Workforce Commission												
201	6 11.2%	0.0%	21.1%	0.0%	32.9%	43.5%	23.7%	6.9%	26.0%	25.7%	21.1%	36.1%
201	7 11.2%	0.0%	21.1%	0.0%	32.9% <mark></mark>	32.5%	23.7%	15.1%	26.0%	23.1%	21.1%	5.8%
Article VIII - Regulatory												
State Office of Administrative Hearings												
201			21.1%	0.0%	32.9%	3.5%	23.7%	0.0%	26.0%	62.3%	21.1%	69.4%
201	7 11.2%	<mark>0.0%</mark>	21.1%	<mark>0.0%</mark>	32.9% <mark></mark>	<mark>0.0%</mark>	23.7%	100.0%	26.0%	71.2%	21.1%	79.9%
Board of Chiropractic Examiners												
201							23.7%	100.0%	26.0%	1.5%	21.1%	39.2%
201	7						0.0%	0.0%	26.0%	2.2%	21.1%	55.4%
Texas State Board of Dental Examiners												
201							23.7%	100.0%	26.0% <mark></mark>	<mark>9.3%</mark>	21.1%	61.1%
201	7						23.7%	85.8%	26.0%	10.5%	21.1%	51.3%
Funeral Service Commission												
201									1.0%	2.0%	50.0%	70.5%
201	7								1.5%	5.0%	60.0%	94.1%

Procurement Category:		Heavy Con	struction	Building Co	nstruction	Special Tr	ade	Professional	Services	Other Se	rvices	Commo	dities
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual
Article VIII - Regulatory													
Board of Professional Geoscientists													
	2016							23.7%	100.0%	26.0%	7.7%	21.1%	9.2%
	2017							23.7%	100.0%	26.0%	<mark>8.4%</mark>	21.1% <mark>_</mark>	<mark>18.1%</mark>
Health Professions Council													
	2016									26.0%	40.9%	21.1%	20.7%
	2017									26.0%	50.9%	21.1%	32.1%
Office of Injured Employee Counsel													
	2016	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.8%	100.0%	18.6%	0.2%	21.1%	72.3%
	2017	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	5.0%	100.0%	15.0%	0.2%	21.1%	68.1%
Department of Insurance													
	2016	0.0%	0.0%	0.0%	26.4%	0.0%	0.0%	0.8%	0.0%	18.6%	5.4%	21.1%	17.9%
	2017	0.0%	0.0%	0.0%	0.0%	0.0%	7.8%	5.0%	0.0%	15.0%	7.6%	21.1%	8.2%
Office of Public Insurance Counsel													
	2016							23.7%	100.0%	26.0%	1.8%	21.1%	74.4%
	2017							23.7%	100.0%	26.0%	7.1%	21.1%	4.8%
Board of Professional Land Surveying													
Board of Professional Land Ourveying	2016									24.6%	0.0%	21.0%	164.7%
	2010									24.0%	0.0%	21.0%	100.0%
Department of Licensing and Regulation													
Department of Licensing and Regulation	2016							23.7%	100.0%	5.6%	5 60/	21.10/	27.00/
	2018							23.7% 75.0%	100.0%	26.0%	5.6% <mark>7.4%</mark>	21.1% 30.0%	37.9% 44.4%
	_017							,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1000070	2010/0	,,	2010/0	
Texas Medical Board	•					0.00/	0.00/		100.00/	• < • • •		• • • • • •	
	2016 2017					0.0% 32.9%	0.0% 100.0%	23.7% 23.7%	100.0% 100.0%	26.0% 26.0%	14.6% 12.2%	21.1% 21.1%	75.1% 82.7%
	2017					32.970	100.070	23.770	100.076	20.070	12.270	21.170	82.770
Texas Board of Nursing													
	2016							20.0%	99.8%	20.0%	8.3%	20.0%	26.1%
	2017							20.0%	99.6%	20.0%	<mark>1.9%</mark>	20.0%	26.4%

Procurement Category:		Heavy Con	struction	Building Co	nstruction	Special Tr	ade	Professional	Services	Other Se	rvices	Commo	dities
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual
Article VIII - Regulatory													
Optometry Board													
	2016	0.0%	0.0%			0.0%	0.0%	23.7%	100.0%	26.0%	0.0%	21.1%	99.3%
	2017	0.0%	0.0%			0.0%	0.0%	100.0%	100.0%	26.0%	0.0%	21.1%	84.6%
Board of Pharmacy													
	2016					0.0%	0.0%	23.7%	100.0%	26.0%	2.2%	21.1%	68.3%
	2017					32.9%	0.0%	23.7%	93.8%	26.0%	1.3%	21.1%	62.6%
Executive Council of Physical Therapy & Occupation	nal Therapy Ex	kaminers											
	2016	0.0%	0.0%			0.0%	0.0%	0.0%	0.0%	26.0%	28.9%	21.1%	41.4%
	2017	0.0%	0.0%			0.0%	0.0%	0.0%	0.0%	26.0%	90.7%	21.1%	61.6%
Board of Plumbing Examiners													
	2016	0.0%	0.0%	0.0%	0.0%	0.0%	58.0%	100.0%	87.9%	50.0%	31.4%	55.0%	27.0%
	2010	0.0%	0.0%	0.0%	0.0%	0.0%	2.0%	100.0%	0.0%	50.0%	20.0%	55.0%	19.4%
Board of Examiners of Psychologists													
Board of Examiners of Fayenologists	2016									0.5%	1.5%	50.0%	74.3%
	2010									1.5%	1.5%	60.0%	81.3%
Desing Commission													
Racing Commission	2016							22.70/	100.0%	26.0%	24.90/	21.1%	41.20/
	2018							23.7% 23.7%	100.0%	26.0%	<mark>24.8%</mark> 26.9%	21.1%	41.2% 82.0%
	2017							23.770	100.070	20.070	20.970	21.170	02.070
Securities Board			0.00/	2 1 1 0 1	0.00/		0.004	22 - 0 (100.00/	a < 00/	2 1 2 3	2 4 4 6 /	00.00/
	2016 2017	11.2% 0.0%	<mark>0.0%</mark> 0.0%	21.1% 0.0%	<mark>0.0%</mark> 0.0%	32.9% 0.0%	<mark>0.0%</mark> 0.0%	23.7% 23.7%	100.0% 100.0%	26.0% 26.0%	24.2% 18.0%	21.1% 21.1%	80.0% 36.7%
	2017	0.076	0.070	0.070	0.076	0.078	0.070	23.170	100.070	20.070	18.070	21.170	50.776
Public Utility Commission of Texas													
	2016					32.9%	0.0%	23.7%	0.0%	26.0%	3.5%	21.1%	81.4%
	2017					32.9%	<mark>0.0%</mark>	23.7% <mark>_</mark>	<mark>0.0%</mark>	26.0% <mark>_</mark>	<mark>3.1%</mark>	21.1%	87.4%
Office of Public Utility Counsel													
	2016	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	26.0%	20.0%	21.1%	52.7%
	2017	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	26.0% <mark>_</mark>	<mark>2.3%</mark>	21.1% <mark>_</mark>	13.3%

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Procurement Category:	Heavy Co	onstruction	Building C	Construction	Special	Frade	Professional	Services	Other Se	ervices	Commo	dities
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual
Article VIII - Regulatory												
Board of Veterinary Medical Examiners												
2016							23.7%	100.0%	26.0%	<mark>8.7%</mark>	21.1%	35.2%
2017							23.7%	100.0%	26.0%	6.0%	21.1%	25.9%