

**Facilities Commission  
Summary of Recommendations - Senate**

Page I-42

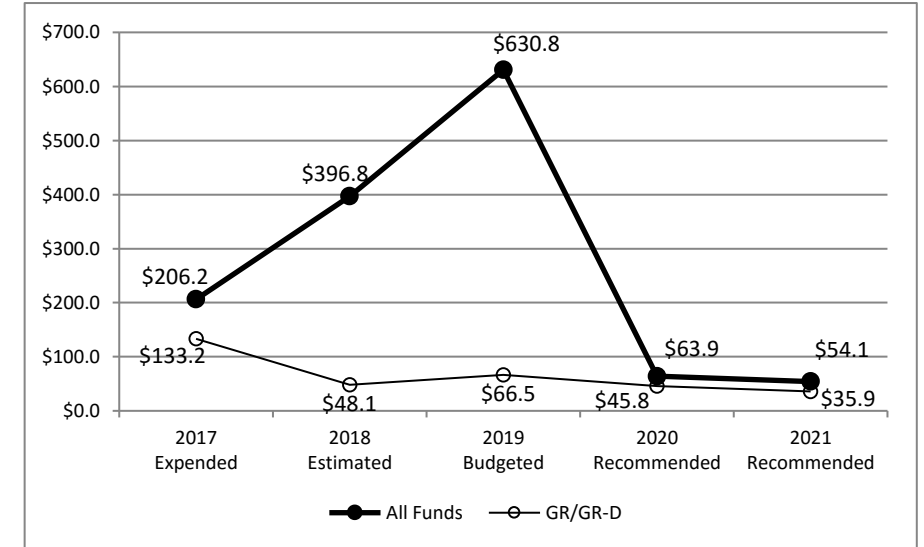
Mike Novak, Executive Director

John Montgomery, LBB Analyst

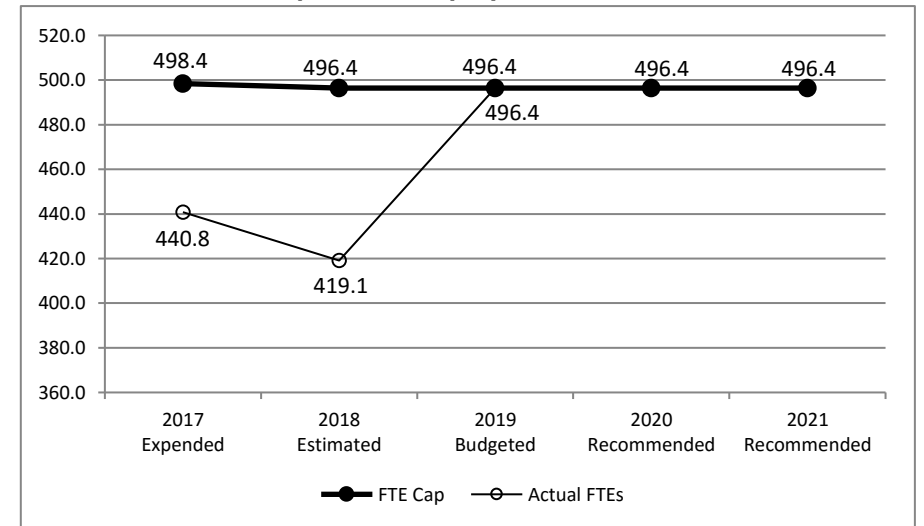
<b>Method of Financing</b>	<b>2018-19 Base</b>	<b>2020-21 Recommended</b>	<b>Biennial Change (\$)</b>	<b>Biennial Change (%)</b>
General Revenue Funds	\$76,152,905	\$76,453,491	\$300,586	0.4%
GR Dedicated Funds	\$38,527,434	\$5,269,400	(\$33,258,034)	(86.3%)
<i>Total GR-Related Funds</i>	<i>\$114,680,339</i>	<i>\$81,722,891</i>	<i>(\$32,957,448)</i>	<i>(28.7%)</i>
Federal Funds	\$0	\$0	\$0	0.0%
Other	\$912,898,864	\$36,342,880	(\$876,555,984)	(96.0%)
<b>All Funds</b>	<b>\$1,027,579,203</b>	<b>\$118,065,771</b>	<b>(\$909,513,432)</b>	<b>(88.5%)</b>

	<b>FY 2019 Budgeted</b>	<b>FY 2021 Recommended</b>	<b>Biennial Change</b>	<b>Percent Change</b>
FTEs	496.4	496.4	0.0	0.0%

**Historical Funding Levels (Millions)**



**Historical Full-Time-Equivalent Employees (FTEs)**



The bill pattern for this agency (2020-21 Recommended) represents an estimated 100% of the agency's estimated total available funds for the 2020-21 biennium.

**Facilities Commission**  
**Summary of Funding Changes and Recommendations - Senate**

<b>Funding Changes and Recommendations for the 2020-21 Biennium compared to the 2018-19 Base Spending Level (in millions)</b>		<b>General Revenue</b>	<b>GR-Dedicated</b>	<b>Federal Funds</b>	<b>Other Funds</b>	<b>All Funds</b>	<b>Strategy in Appendix A</b>
<b><i>SIGNIFICANT Funding Changes and Recommendations (each issue is explained in Section 3 and additional details are provided in Appendix A):</i></b>							
A)	Revenue Bond Proceeds one-time funding for the Capitol Complex Phase I and North Austin Complex Phase I new construction projects.	\$0.0	\$0.0	\$0.0	(\$743.0)	(\$743.0)	A.2.1.
B)	Economic Stabilization Fund (ESF) one-time funding for the G.J. Sutton Building Development Project.	\$0.0	\$0.0	\$0.0	(\$4.8)	(\$4.8)	A.2.1.
C)	ESF one-time funding for multiple building renovation projects at the Texas School for the Blind and Visually Impaired.	\$0.0	\$0.0	\$0.0	(\$16.6)	(\$16.6)	A.2.1.
D)	ESF one-time funding for the LBJ Building renovation project.	\$0.0	\$0.0	\$0.0	(\$13.6)	(\$13.6)	B.2.1.
E)	ESF one-time funding for deferred maintenance projects.	\$0.0	\$0.0	\$0.0	(\$90.0)	(\$90.0)	B.2.1.
<b><i>OTHER Funding Changes and Recommendations (these issues are not addressed in Section 3 but details are provided in Appendix A):</i></b>							
F)	General Revenue to replace 2 vans and 15 pickup trucks over 10 years in age and with over 150,000 miles traveled.	\$0.3	\$0.0	\$0.0	\$0.0	\$0.3	B.2.1.
G)	General Revenue Dedicated (GR-D) Fund 0570 Federal Surplus Property Service Charge decrease due to higher Federal Surplus freight rates and donation diversions related to Hurricane Harvey recovery.	\$0.0	(\$4.9)	\$0.0	\$0.0	(\$4.9)	C.1.1.
H)	GR-D Fund 5166 Deferred Maintenance decrease due to 2016-17 unexpended and unobligated balances carried into 2018-19.	\$0.0	(\$28.3)	\$0.0	\$0.0	(\$28.3)	B.2.1.
I)	Deferred Maintenance General Obligation Bond proceeds decrease due to 2016-17 unexpended and unobligated balances carried into 2018-19.	\$0.0	\$0.0	\$0.0	(\$3.5)	(\$3.5)	B.2.1.
J)	Interagency Contract estimates decrease for client agency services from actual 2018-19 expenditures.	\$0.0	\$0.0	\$0.0	(\$4.3)	(\$4.3)	A.2.1. & B.2.1.
K)	Appropriated Receipts decrease due to 2016-17 unexpended and unobligated balances carried into 2018-19.	\$0.0	\$0.0	\$0.0	(\$0.7)	(\$0.7)	C.1.1.
<b>TOTAL SIGNIFICANT &amp; OTHER Funding Changes and Recommendations (in millions)</b>		<b>\$0.3</b>	<b>(\$33.3)</b>	<b>\$0.0</b>	<b>(\$876.6)</b>	<b>(\$909.5)</b>	As Listed
<i>SIGNIFICANT &amp; OTHER Funding Increases</i>		\$0.3	\$0.0	\$0.0	\$0.0	\$0.3	As Listed
<i>SIGNIFICANT &amp; OTHER Funding Decreases</i>		\$0.0	(\$33.3)	\$0.0	(\$876.6)	(\$909.8)	As Listed

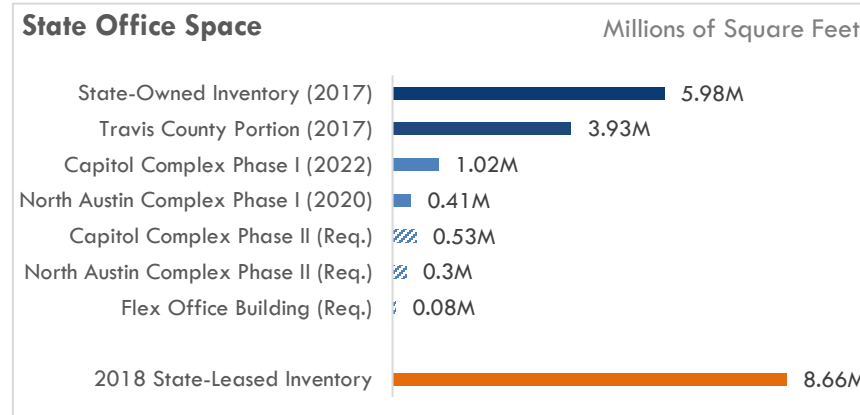
NOTE: Totals may not sum due to rounding.

**Facilities Commission  
Selected Fiscal and Policy Issues - Senate**

**1. New Construction Projects.**

Texas Facilities Commission (TFC) 2020-21 exceptional item requests include two new Phase Two buildings in the Capitol Complex with associated parking structures and capitol mall extension (\$313.9 million), two new Phase Two buildings and associated parking structure at the North Austin Complex (\$161.3 million), and a Flex Office Building to be constructed in the Austin area (\$25.0 million). The agency's requests for new construction funding totaling \$500.2 million in Revenue Bond Proceeds are not included in the recommendations.

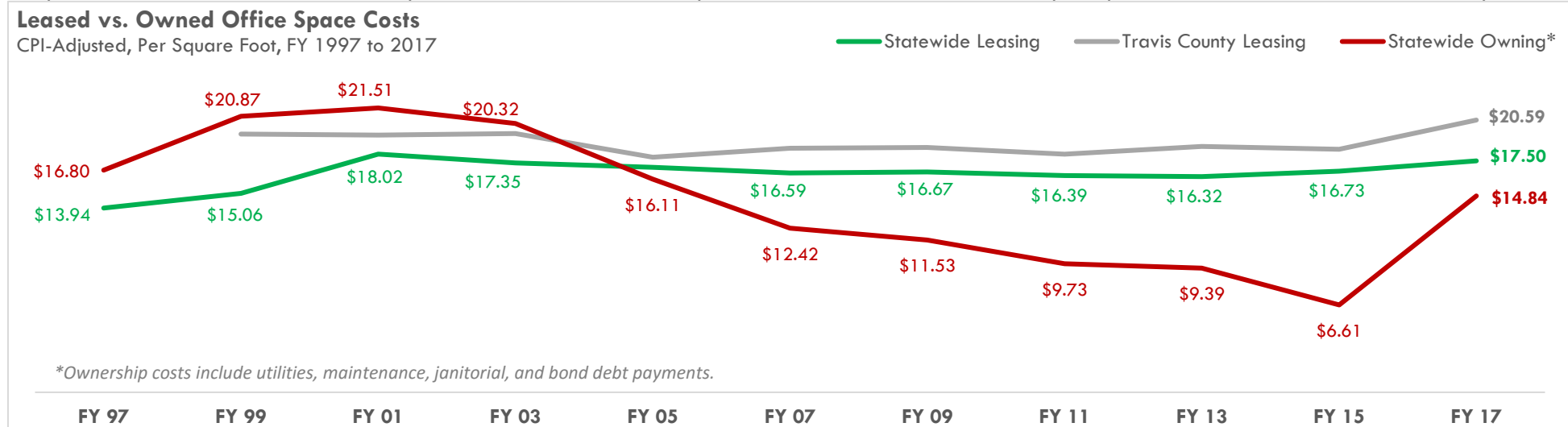
In the 2016-17 biennium, TFC was appropriated \$767.7 million in Revenue Bond Proceeds for new construction projects. These projects included Phase One utility infrastructure in the Capitol Complex (\$71.3 million), two new Phase One office buildings in the Capitol Complex and associated sub-surface parking (\$509.9 million) to be completed in 2022, as well as Phase One of a new building and parking garage at the North Austin Complex (\$186.4 million) to be completed in 2020.



Source: Texas Facilities Commission and the Legislative Budget Board

The overall goal of TFC new construction projects is to reduce the state's reliance on leased office space. In fiscal year 2017, 90 percent of the state's 8.66 million square feet of leased office space was occupied by 10 agencies or departments at \$17.50 per square foot (\$151.6 million in total). In Travis County, the state was leasing 1.96 million square feet of office space at \$20.59 per square foot (\$40.3 million in total). 51 percent of the state's office space leases in Travis County are due to expire by the end of fiscal year 2022. By that time, the cost of leased office space is expected to climb 19 percent as demand outpaces supply in Texas' major cities.

In 2017, TFC managed 5.98 million square feet of state-owed office space at \$14.84 per square foot (\$80.7 million in total). The agency reports that the Capitol Complex Phase One and North Austin Complex Phase One facilities will operate between \$10.00 and \$10.80 per square foot after their 2059 break-even point.



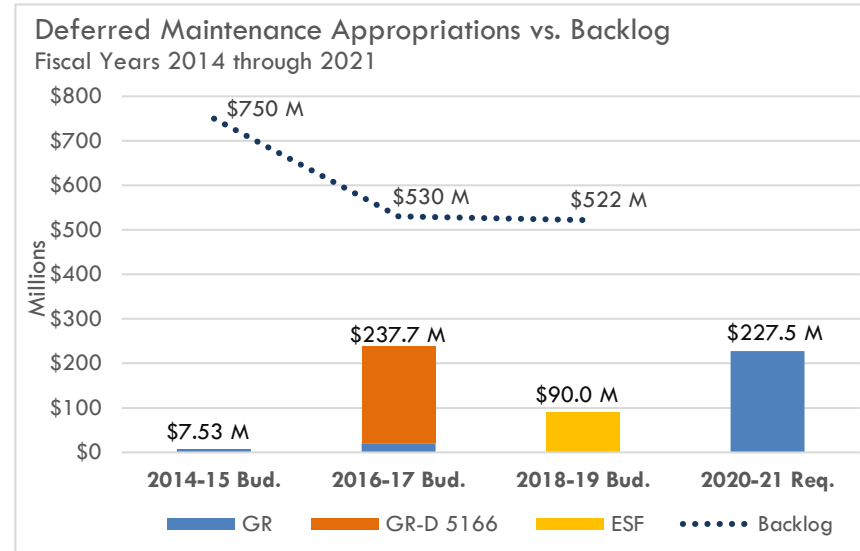
\*Ownership costs include utilities, maintenance, janitorial, and bond debt payments.

**2. Deferred Maintenance Projects.**

2020-21 recommendations do not include new deferred maintenance funding, nor the agency request for \$227.4 million in General Revenue and one FTE to address a backlog of deferred maintenance projects at 61 TFC-administered state facilities (\$185.3 million), 32 Texas School for the Blind and Visually Impaired facilities (\$6.7 million), and 33 Texas School for the Deaf facilities (\$35.3 million). Requested projects would address critical health and safety repairs, and rectify mission-centric deficiencies by fiscal year 2024.

In the 2016-17 biennium, TFC was appropriated \$217.2 million in General Revenue – Dedicated Account No 5166 funds, as well as \$11.0 million in General Revenue for health and safety repairs at Texas School for the Deaf and \$9.5 million in General Revenue for other TFC deferred maintenance projects.

In the 2018-19 biennium, TFC was appropriated \$90 million in Economic Stabilization Funds, 13 percent of which was encumbered through the end of fiscal year 2018 to implement 10 major deferred maintenance projects across multiple buildings. The agency reports that the overall deferred maintenance backlog has decreased from \$750 million in fiscal year 2014 to \$522 million in fiscal year 2018.



Source: Texas Facilities Commission and the Legislative Budget Board

**3. Reduction of One-Time funding items.**

Recommendations reflect a decrease of \$743.0 million in Revenue Bond Proceeds and \$125.0 million in Economic Stabilization Funds. This funding is a combination of unexpended balances from the 2016-17 biennium, as well as new appropriations made in the 2018-19 biennium for one-time capital projects. These capital projects involved funding for deferred maintenance projects, LBJ Building renovations, and planning activities. The total \$868.0 million in funding is related to following activities:

**2016-17 Appropriations in Revenue Bond Proceeds:**

- \$180.0 million for the North Austin Complex Phase I project
- \$53.0 million for the Capitol Complex Phase I project

**2018-19 Appropriations in Economic Stabilization Funds:**

- \$4.8 million for the G.J. Sutton Building Development project
- \$14.6 million for the Texas School for the Blind and Visually Impaired Toddler Learning Center and Central Services Building renovation projects
- \$2.0 million for the Texas School for the Blind and Visually Impaired Residential and Weekend Home renovation project
- \$90.0 million for 10 major deferred maintenance projects across multiple buildings
- \$13.6 million for the LBJ Building renovation project

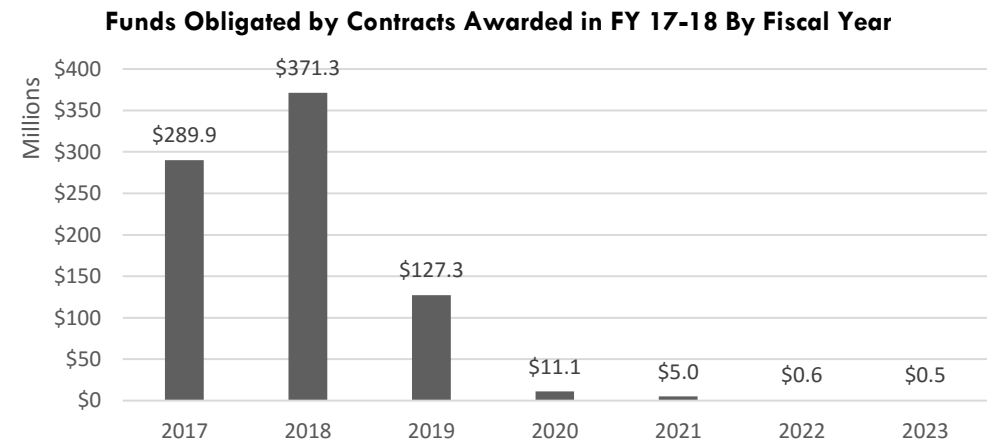
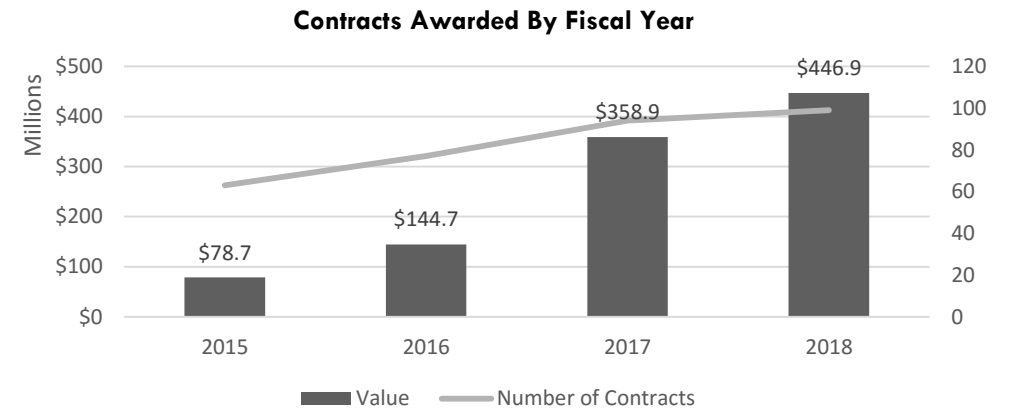
**4. Emergency Repairs funding.** Recommendations include \$9.5 million in General Revenue for the 2020-21 biennium to continue emergency repair funding at the same level appropriated in the 2018-19 biennium. Appropriations for the 2016-17 biennium included \$20.0 million in General Revenue for this purpose, \$6.8 million of which was utilized to fund emergency repairs in fiscal year 2017. In the 2018 fiscal year, no request to access this appropriation was made by TFC and no request has been submitted yet for fiscal year 2019. If unutilized, these funds will be lapsed at the end of fiscal year 2019.

**Facilities Commission**  
Contracting Highlights

**Summary of Contracts Awarded in Fiscal Years 2017-2018 and Reported to LBB Contracts Database<sup>1</sup>**

(Dollar values rounded to the nearest tenth of a million)

	Number	Total Value	Average Value	% of total
<b>Procurement Contracts</b>	193	\$ 805.7	\$ 4.2	100%
<b>Award Method</b>				
Total Competitive Contracts	177	\$ 801.9	\$ 4.5	99.5%
Total Non-Competitive	16	\$ 3.8	\$ 0.2	0.5%
Sole Source	7	\$ 0.8	\$ 0.1	0.1%
Interagency Agreement	9	\$ 3.0	\$ 0.3	0.4%
<b>Procurement Category</b>				
Information Technology	5	\$ 1.0	\$ 0.2	0.1%
Professional Services	77	\$ 69.2	\$ 0.9	8.6%
Goods	4	\$ 0.3	\$ 0.1	0.0%
Other Services	53	\$ 38.1	\$ 0.7	4.7%
Lease/Rental	3	\$ 0.8	\$ 0.3	0.1%
Consulting	6	\$ 0.1	\$ 0.0	0.0%
Construction	45	\$ 696.4	\$ 15.5	86.4%
<b>Revenue Generating Contracts</b>	0	\$ -	\$ -	



<sup>1</sup>These figures reflect the total value of reported contracts awarded in FY 17-18 and reported to the LBB contracts database. Values can include planned expenditures for subsequent years and represent the amounts contracted which may include funds from sources other than appropriated or General Revenue Funds.

**Facilities Commission**  
Contracting Highlights

(Dollar values rounded to the nearest tenth of a million)

<b>Largest Active Contracts from Previous Fiscal Years</b>	<b>Award Method</b>	<b>Total Value</b>	<b>% Change*</b>	<b>Award Date</b>	<b>Length</b>	<b>Renewals</b>	<b>Vendor</b>
1 Campus Improvements/ TSD & TXBVI	Competitive	\$ 30.0	0.0%	06/29/16	4 years	0	Flintco LLC
2 CMR Deferred Maint. at John H Winters Complex	Competitive	\$ 12.4	0.0%	08/01/16	2 years	0	Flintco LLC
3 LBJ - CMR for Correction of DM Deficiencies	Competitive	\$ 11.5	0.0%	08/29/16	3 years	0	Balfour Beatty Construction LLC
4 Site Enviro/Engin Services Capital Complex and North Campus	Competitive	\$ 9.6	1475.1%	06/01/16	4 years	0	Cobb Fendley & Associates
5 Prof. Master A/E Services for Capital Complex Project	Competitive	\$ 7.9	399.4%	07/21/16	5 years	0	Page Southerland Page Inc

**Largest Competitive Contracts Awarded in FY 17-18**

1 CMR 1801 Congress Ave. Capitol Complex	Competitive	\$ 192.7	0.0%	06/28/18	4 years	0	FlintCo
2 CMR North Austin Complex Phase One	Competitive	\$ 155.0	0.0%	06/12/17	4 years	0	JT Vaughn Construction LLC
3 CMR 1601 Congress Ave. Capitol Complex	Competitive	\$ 103.5	0.0%	08/07/18	5 years	0	White Construction Company
4 CMR CUP & Utility Tunnel Capital Complex	Competitive	\$ 54.8	0.0%	05/30/18	3 years	0	JE Dunn Construction
5 CMR Excavation Package Capitol Complex	Competitive	\$ 24.1	0.0%	06/27/18	2 years	0	JE Dunn Construction

**Largest Non-Competitive Contracts Awarded in FY 17-18**

1 Central Plant Optimization with TX A&M TEES	Interagency	\$ 0.7	0.0%	08/30/18	1 year	0	Texas A&M Engineering Ext. Service
2 Interlocal Agreement with CAO Capitol Complex	Interagency	\$ 0.7	0.0%	12/20/17	5 years	0	City of Austin
3 DIR Data Center Contract	Interagency	\$ 0.6	0.0%	08/29/17	2 years	0	Dept. of Information Resources
4 Austin Energy Required Impact Fees	Interagency	\$ 0.4	0.0%	07/31/18	1 year	0	City of Austin/Austin Energy
5 DBGL: Maintenance of Siemens Apogee System	Sole Source	\$ 0.3	0.0%	09/01/17	2 years	0	Siemens Industry Inc

\*Note: The percent change is the difference in contract value between initial the award amount and the current contract value. This calculation includes contract amendi

**Facilities Commission  
Rider Highlights - Senate**

**Modification of Existing Riders**

15. **Capital Construction on Behalf of State Agencies.** Recommendations include a technical correction that authorizes state agencies engaging TFC's construction management services to utilize TFC capital budget authority on projects under \$250,000 in value.

**New Riders**

19. **Construction Encumbrances.** Recommendations include a new rider that authorizes TFC to carry any encumbered construction funding for projects in effect as of August 31, 2019 into fiscal year 2020.

**Facilities Commission**  
**Items Not Included in Recommendations - Senate**

	2020-21 Biennial Total			Information Technology Involved?	Contracting Involved?	Estimated Continued Cost 2022-23
	GR & GR-D	All Funds	FTEs			

**Agency Exceptional Items Not Included (in agency priority order)**

1)	General Revenue and 4 FTEs to implement CAPPS HR and Payroll.	\$611,932	\$611,932	4.0	No	No	\$608,208
2)	General Revenue and 44 FTEs to address agency-wide staffing shortages in skilled trades.	\$10,961,835	\$10,961,835	44.0	No	No	\$7,943,771
3)	General Revenue and 1 FTE to address the deferred maintenance backlog at 126 facilities.	\$227,493,072	\$227,493,072	1.0	No	Yes	\$204,180
4)	Revenue Bond authority to construct a Flex Space Office Building.	\$0	\$25,000,000	0.0	No	Yes	\$5,141,027
5)	General Revenue to renew state office building interior elements and to renovate 3 additional floors of the LBJ Building.	\$23,600,000	\$23,600,000	0.0	No	Yes	\$0
6)	Revenue Bond authority and 2 FTEs to construct the Capitol Complex Phase Two.	\$0	\$313,892,127	2.0	No	Yes	\$64,549,121
7)	Revenue Bond authority and 2 FTEs to construct North Austin Complex Phase Two.	\$0	\$161,293,454	2.0	No	Yes	\$33,168,563
8)	General Revenue to update the Capitol Complex Master Plan and to implement the next round of required statewide Facilities Master Planning.	\$1,000,000	\$1,000,000	0.0	No	Yes	\$0
9)	General Revenue and Appropriated Receipts authority to replace 23 motor vehicles that have surpassed end-of-life but have not yet exceeded 150,000 miles traveled.	\$336,022	\$416,022	0.0	No	No	\$0
10)	General Revenue and 3 FTEs to improve and standardize security at 13 state office buildings.	\$3,783,646	\$3,783,646	3.0	No	No	\$1,773,738
11)	Appropriated Receipts authority and 1 FTE for the State Surplus Property Program.	\$0	\$104,388	1.0	No	No	\$104,456
12)	General Revenue and 2 FTEs for the Federal Surplus Property Program.	\$172,236	\$172,236	2.0	No	No	\$171,148
13)	General Revenue and 1 FTE for improved cybersecurity monitoring of agency networks.	\$436,336	\$436,336	1.0	Yes	Yes	\$441,796



**Facilities Commission  
Items Not Included in Recommendations - Senate**

		2020-21 Biennial Total			Information Technology Involved?	Contracting Involved?	Estimated Continued Cost 2022-23
		GR & GR-D	All Funds	FTEs			
<b>Agency Requested Rider Revisions Not Included</b>							
14)	Modifications to Rider 13 exempting State Surplus Property Program revenue from Article IX, Section 6.08 Benefits Paid Proportional by Method of Finance, and authorizing unexpended balances authority within the 2020-21 bienium.	\$0	\$0	0.0	No	Yes	\$0
15)	New Rider authorizing transfers into Goal D. Indirect Administration by up to 20 percent of its original appropriated amount.	\$0	\$0	0.0	No	Yes	\$0
<b>TOTAL Items Not Included in Recommendations</b>		<b>\$268,395,079</b>	<b>\$768,765,048</b>	<b>60.0</b>			<b>\$1,878,194</b>

**Facilities Commission  
Appendices - Senate**

<b>Table of Contents</b>		
<b>Appendix</b>	<b>Appendix Title</b>	<b>Page</b>
<b>A</b>	Funding Changes and Recommendations by Strategy	11
<b>B</b>	Summary of Federal Funds	*
<b>C</b>	FTE Highlights	14
<b>D</b>	Performance Measure Highlights	15
<b>E</b>	Summary of Ten Percent Biennial Base Reduction Options	16

\* Appendix is not included - no significant information to report

**Facilities Commission  
Funding Changes and Recommendations - Senate, by Strategy -- ALL FUNDS**

<b>Strategy/Goal</b>	<b>2018-19 Base</b>	<b>2020-21 Recommended</b>	<b>Biennial Change</b>	<b>% Change</b>	<b>Comments</b>
LEASING A.1.1	\$972,532	\$953,274	(\$19,258)	(2.0%)	Recommendations reflect a reduction of \$19,258 in General Revenue due to the reallocation of salaries to fill vacancies in Strategy A.1.2. Facilities Design and Construction.
FACILITIES PLANNING A.1.2	\$471,349	\$522,692	\$51,343	10.9%	Recommendations reflect an increase of \$51,343 in General Revenue due to the reallocation of salaries from Strategies A.1.1. Leasing and A.2.1. Facilities Design and Construction to fill one FTE vacancy.
FACILITIES DESIGN AND CONSTRUCTION A.2.1	\$776,405,697	\$7,878,528	(\$768,527,169)	(99.0%)	Recommendations reflect: 1) A reduction of \$59,206 in General Revenue due to the reallocation of salaries to fill vacancies in Strategy A.1.2. Facilities Design and Construction; 2) A reduction of one-time Revenue Bond capital funding totaling \$179,991,140 for the North Austin Complex Phase I project; 3) A reduction of one-time Revenue Bond capital funding totaling \$562,987,957 for the Capitol Complex Phase I project; 4) A reduction of one-time Economic Stabilization Fund capital funding totaling \$4,800,000 for the G.J. Sutton Building Development project; 5) A reduction of one-time Economic Stabilization Fund capital funding totaling \$14,600,000 for the Texas School for the Blind and Visually Impaired Toddler Learning Center and Central Services Building renovation projects; 6) A reduction of one-time Economic Stabilization Fund capital funding totaling \$2,000,000 for the Texas School for the Blind and Visually Impaired Residential and Weekend Home renovation project; 7) A reduction of \$4,088,886 in Interagency Contract funds earned through project management fees under TFC Rider 15 Capital Construction for Other Agencies.
<b>Total, Goal A, FACILITIES CONSTRUCTION AND LEASING</b>	<b>\$777,849,578</b>	<b>\$9,354,494</b>	<b>(\$768,495,084)</b>	<b>(98.8%)</b>	

**Facilities Commission**  
**Funding Changes and Recommendations - Senate, by Strategy -- ALL FUNDS**

Strategy/Goal	2018-19 Base	2020-21 Recommended	Biennial Change	% Change	Comments
CUSTODIAL B.1.1	\$12,509,516	\$12,594,156	\$84,640	0.7%	Recommendations reflect: 1) An increase of \$104,340 in General Revenue due to the reallocation of a waste management contract from Strategy B.2.1 Facilities Operation; and 2) A decrease of \$19,700 in Interagency Contracts due to 2018-19 collections exceeding appropriated amounts.
FACILITIES OPERATION B.2.1	\$181,010,576	\$45,535,779	(\$135,474,797)	(74.8%)	Recommendation reflect: 1) A net General Revenue increase of \$223,367 due to an increase of \$326,551 for vehicle replacements and a reduction of \$103,184 related to the reallocation of a waste management contract to Strategy B.1.1. Custodial; 2) A reduction of unexpended 2016-17 General Obligation Bond capital funding totaling \$3,525,771 for deferred maintenance projects that was carried forward into the 2018-19 biennium; 3) A reduction of unexpended 2016-17 General Revenue-Dedicated Fund 5166 Deferred Maintenance totaling \$28,347,119 that was carried forward into the 2018-19 biennium; 4) A reduction of one-time Economic Stabilization Fund capital funding totaling \$90,000,000 for deferred maintenance projects; 5) A reduction of one-time Economic Stabilization Fund capital funding totaling \$13,600,000 for the LBJ Building renovation project; 6) A reduction of \$328,458 in Interagency Contracts due to unexpended balances relating to HB 3042 maintenance for Travis County facilities; and 7) A reduction of \$225,273 in Interagency Contract funds due to 2018-19 collections exceeding appropriated amounts.
UTILITIES B.2.3	\$36,725,300	\$36,725,300	\$0	0.0%	
<b>Total, Goal B, PROPERTY &amp; FACILITIES MGMT &amp; OPS</b>	<b>\$230,245,392</b>	<b>\$94,855,235</b>	<b>(\$135,390,157)</b>	<b>(58.8%)</b>	

**Facilities Commission**  
**Funding Changes and Recommendations - Senate, by Strategy -- ALL FUNDS**

Strategy/Goal	2018-19 Base	2020-21 Recommended	Biennial Change	% Change	Comments
SURPLUS PROPERTY MANAGEMENT C.1.1	\$10,098,049	\$4,469,858	(\$5,628,191)	(55.7%)	Recommendations reflect: 1) A reduction of unexpended 2016-17 Appropriated Receipts totaling \$717,276 that were carried forward into the 2018-19 biennium; and 2) A reduction of unexpended 2016-17 Federal Funds totaling \$3,475,162 that were carried forward into the 2018-19 biennium; and 3) A reduction of \$1,435,753 in Federal Funds due to the diversion of federal donations toward Hurricane Harvey recovery efforts.
<b>Total, Goal C, SURPLUS PROPERTY</b>	<b>\$10,098,049</b>	<b>\$4,469,858</b>	<b>(\$5,628,191)</b>	<b>(55.7%)</b>	
CENTRAL ADMINISTRATION D.1.1	\$6,810,120	\$6,810,120	\$0	0.0%	
INFORMATION RESOURCES D.1.2	\$2,576,064	\$2,576,064	\$0	0.0%	
<b>Total, Goal D, INDIRECT ADMINISTRATION</b>	<b>\$9,386,184</b>	<b>\$9,386,184</b>	<b>\$0</b>	<b>0.0%</b>	
<b>Grand Total, All Strategies</b>	<b>\$1,027,579,203</b>	<b>\$118,065,771</b>	<b>(\$909,513,432)</b>	<b>(88.5%)</b>	

**Facilities Commission  
FTE Highlights - Senate**

<b>Full-Time-Equivalent Positions</b>	<b>Expended 2017</b>	<b>Estimated 2018</b>	<b>Budgeted 2019</b>	<b>Recommended 2020</b>	<b>Recommended 2021</b>
Cap	498.4	496.4	496.4	496.4	496.4
Actual/Budgeted	440.8	419.1	496.4	NA	NA

<b>Schedule of Exempt Positions (Cap)</b>					
Executive Director (Interim)	\$170,824	\$177,982	\$177,982	\$177,982	\$177,982

Notes:

a) TFC exceptional item number 3 requests \$10.9 million and 44.0 FTE for the 2020-21 biennium to fill vacancies in Strategy B.2.1. Facilities Operation, and to adjust salaries across other agency functions. The agency reports difficulty in maintaining a skilled trade and technical workforce due to non-competitive wages and a strong demand in the private labor market for skilled building trades. This has increased TFC's reliance on more expensive contracted labor, which at times comprises a quarter of the agency's FTE cap, and constrains TFC's ability to develop in-house maintenance capabilities.

b) The State Auditor's Office Report, Executive Compensation at State Agencies (Report 18-705, August 2018), indicates a market average salary of \$200,261 for the Executive Director position at TFC. The report recommends changing the salary classification group of his position from 5 to 6. The agency is requesting to increase the salary cap and related funding for the Executive Director from \$177,982 to \$195,000 as a part of exceptional item number 3.

**Facilities Commission  
Performance Measure Highlights - Senate**

	<b>Expended 2017</b>	<b>Estimated 2018</b>	<b>Budgeted 2019</b>	<b>Recommended 2020</b>	<b>Recommended 2021</b>
<ul style="list-style-type: none"> <li>• <i>Cost Per Square Foot Leased</i></li> </ul>	\$15.48	\$15.50	\$15.50	\$16.75	\$16.75
<i>Measure Explanation: TFC manages a state-wide portfolio of over 10.2 million square feet of leased facilities, with 8.7 million square feet of that being office space. The agency</i>					
<ul style="list-style-type: none"> <li>• <i>Average Number of Days to Resolve Maintenance Requests</i></li> </ul>	9.10	13.93	10	10	10
<i>Measure Explanation: This performance measure was introduced during the 2016-17 biennium to measure the average length of time it takes for TFC to resolve a building</i>					
<ul style="list-style-type: none"> <li>• <i>Average Cost Per Square Foot of All Building Maintenance and Operations Services</i></li> </ul>	\$0.99	\$1.18	\$1.40	\$1.40	\$1.40
<i>Measure Explanation: A measure of average cost for TFC-managed property and property managed through outsourced vendors. This cost can be impacted by unforeseen events, as</i>					

**Facilities Commission**  
**Summary of Ten Percent Biennial Base Reduction Options Recommendations - Senate**

Priority	Item	Description/Impact	Biennial Reduction Amounts			Potential Revenue Loss	Reduction as % of Program GR/GR-D Total	Program GR/GR-D Total	Included in LBB Recs?
			GR & GR-D	All Funds	FTEs				
1)	Utility Reductions	Widespread energy conservation efforts, including: turning off building lighting from 6pm to 7am; disabling most parking facility lighting on weekends; raising thermostat temperatures in state buildings, including the capitol complex; and shutting down all unnecessary systems such as landscape fountains, decorative lighting, and landscape lighting.	\$3,000,000	\$3,000,000	0.0	\$0	8%	\$36,725,300	No
2)	Emergency Repair Funding	Delaying or deferring emergency repair project funding. TFC is appropriated \$9.5 million in General Revenue for Emergency Repair funding during the 2018-19 biennium and has reported no encumbrances for those funds.	\$2,000,000	\$2,000,000	0.0	\$0	21%	\$9,500,000	No
3)	Custodial Services	Reducing contracted custodial services to the base level for facilities in and out of the Austin area. This reduction would include changing restroom cleaning services from daily to three days per week, and eliminating two custodial inspectors that perform quality assurance reviews.	\$2,000,000	\$2,000,000	0.0	\$0	17%	\$11,984,356	No
4)	TSD and TSBVI Facility Operations	Reduction of routine maintenance work for critical mechanical, electric, and plumbing systems at the Texas School for the Deaf and the Texas School for the Blind and Visually Impaired.	\$4,318,612	\$4,318,612	0.0	\$0	11%	\$40,033,856	No
<b>TOTAL, 10% Reduction Options</b>			<b>\$11,318,612</b>	<b>\$11,318,612</b>	<b>0.0</b>	<b>\$0</b>			